



# Advanced Power Electronics and Electric Machines Packaging, Thermal Management, and Reliability for Electric-Drive Mobility Applications

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# U.S. Department of Energy (DOE) Laboratories

## Office of Science Laboratories

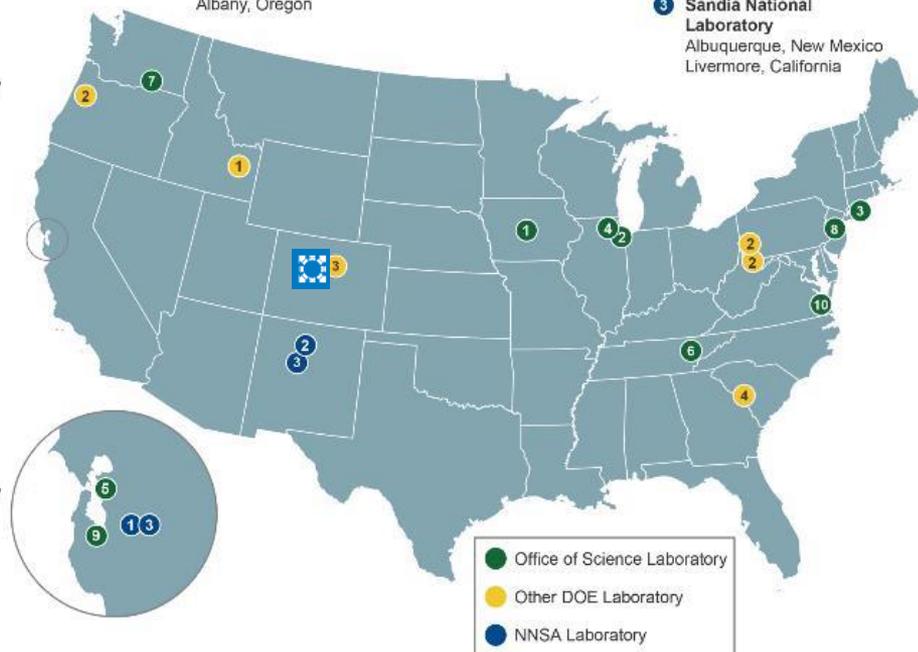
- 1 Ames Laboratory  
Ames, Iowa
- 2 Argonne National Laboratory  
Argonne, Illinois
- 3 Brookhaven National Laboratory  
Upton, New York
- 4 Fermi National Accelerator Laboratory  
Batavia, Illinois
- 5 Lawrence Berkeley National Laboratory  
Berkeley, California
- 6 Oak Ridge National Laboratory  
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- 7 Pacific Northwest National Laboratory  
Richland, Washington
- 8 Princeton Plasma Physics Laboratory  
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- 10 Thomas Jefferson National Accelerator Facility  
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## Other DOE Laboratories

- 1 Idaho National Laboratory  
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- 2 National Energy Technology Laboratory  
Morgantown, West Virginia  
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- 3 National Renewable Energy Laboratory  
Golden, Colorado
- 4 Savannah River National Laboratory  
Aiken, South Carolina

## NNSA Laboratories

- 1 Lawrence Livermore National Laboratory  
Livermore, California
- 2 Los Alamos National Laboratory  
Los Alamos, New Mexico
- 3 Sandia National Laboratory  
Albuquerque, New Mexico  
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NREL: Sponsored by the Office of Energy Efficiency and Renewable Energy

# National Renewable Energy Laboratory



Leading clean energy innovation for 46 years



3,300 employees with world-class facilities



Campus is a living model of sustainable energy



Sponsored by the U.S. Department of Energy



Operated by the Alliance for Sustainable Energy

# Scope of NREL's Mission

## Sustainable Transportation

Vehicle Technologies

Hydrogen

Biofuels

## Energy Productivity

Residential Buildings

Commercial Buildings

Manufacturing

## Renewable Electricity

Solar

Wind

Water: Marine Hydrokinetics

Geothermal

## Systems Integration

Grid Integration of Clean Energy

Distributed Energy Systems

Batteries and Thermal Storage

Energy Analysis

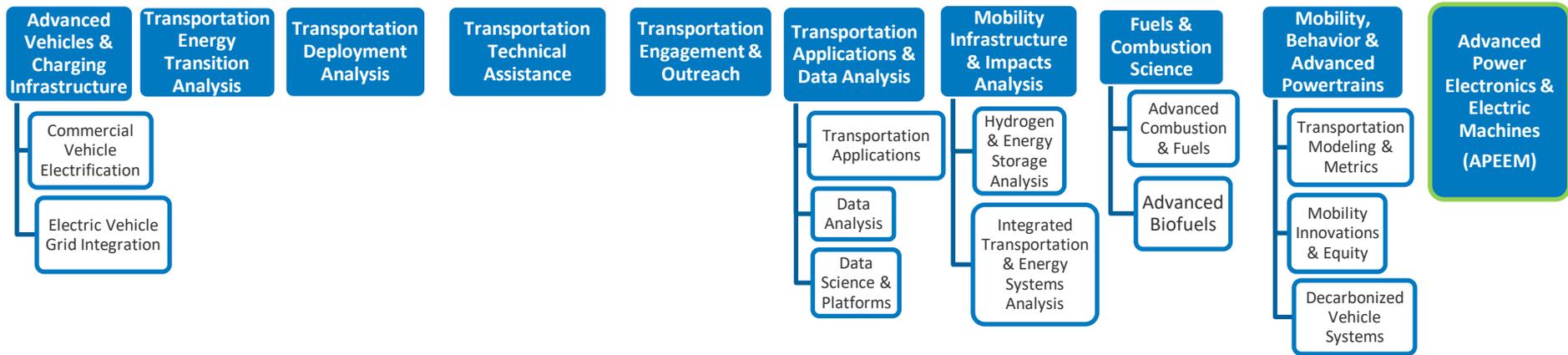
## Partnerships

Private Industry

Federal Agencies

State/Local Government

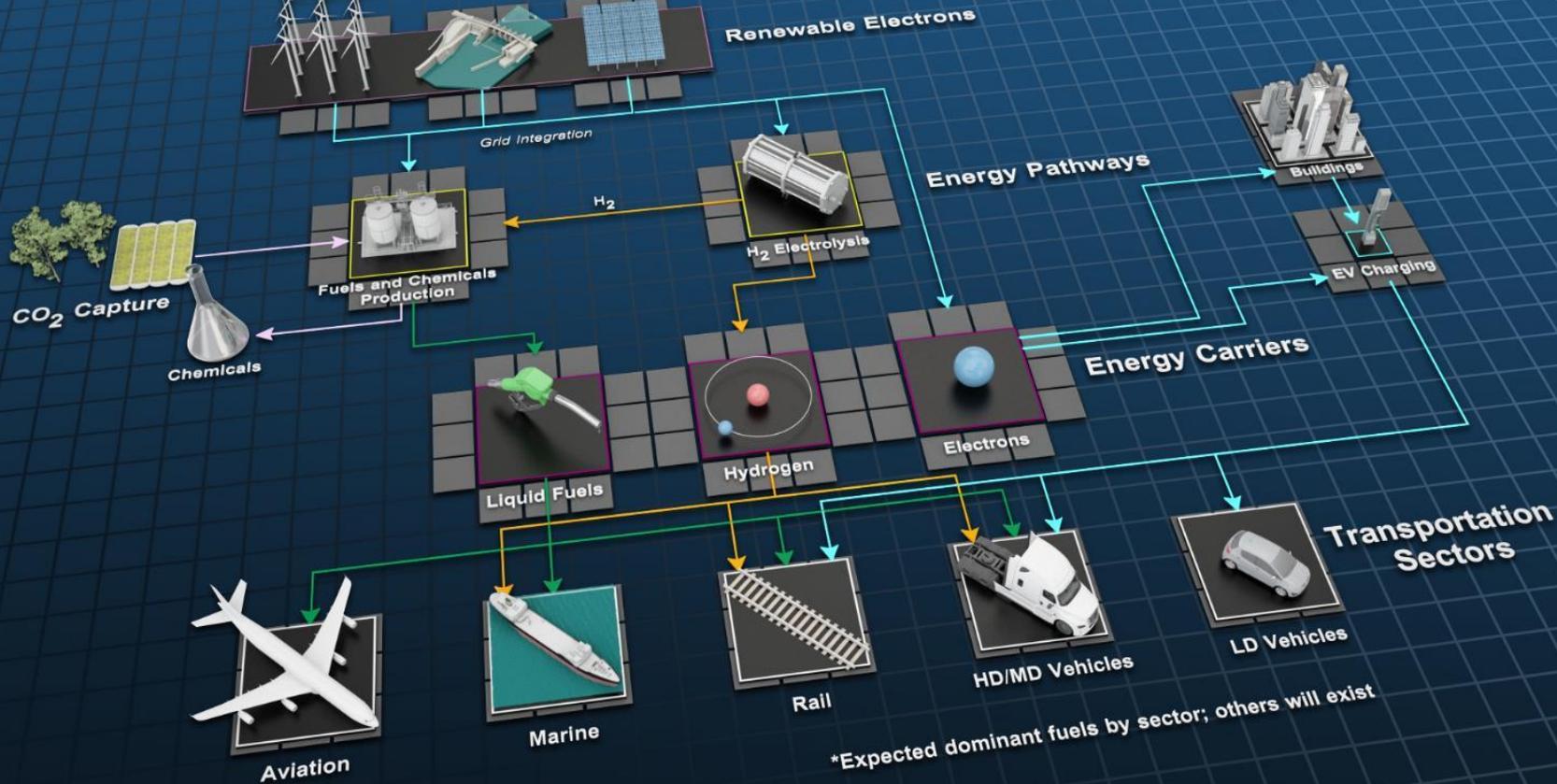
International



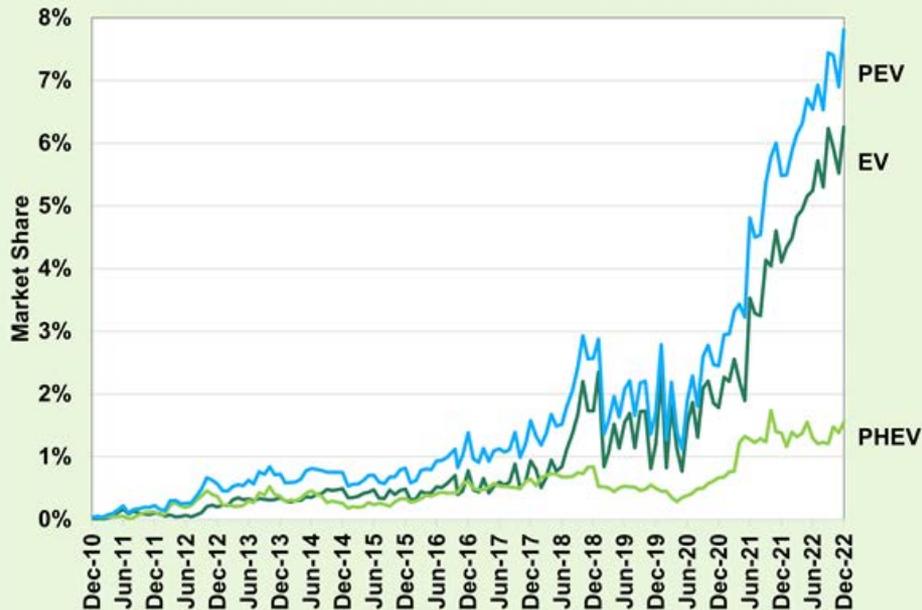
# Center for Integrated Mobility Sciences (CIMS)

APEEM group: Fifteen staff members involved in electrothermal, thermal-fluids, thermomechanical, and reliability research activities.

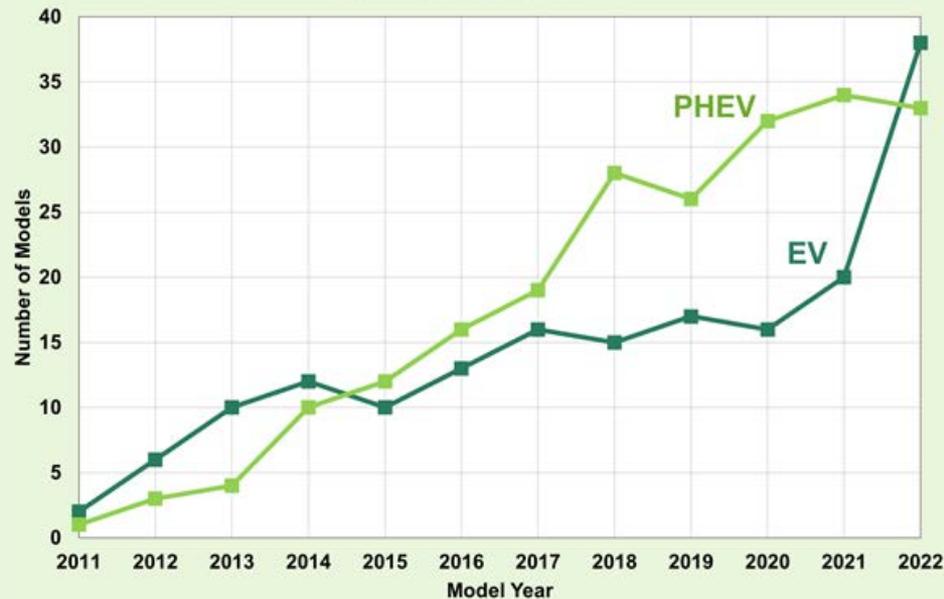
# NREL's Vision for Decarbonizing the Transportation Sector



**Light-Duty Plug-In Vehicle Monthly Market Share  
December 2010 – December 2022**



**Number of Light-Duty Models for EV and PHEV,  
Model Years 2010–2022**

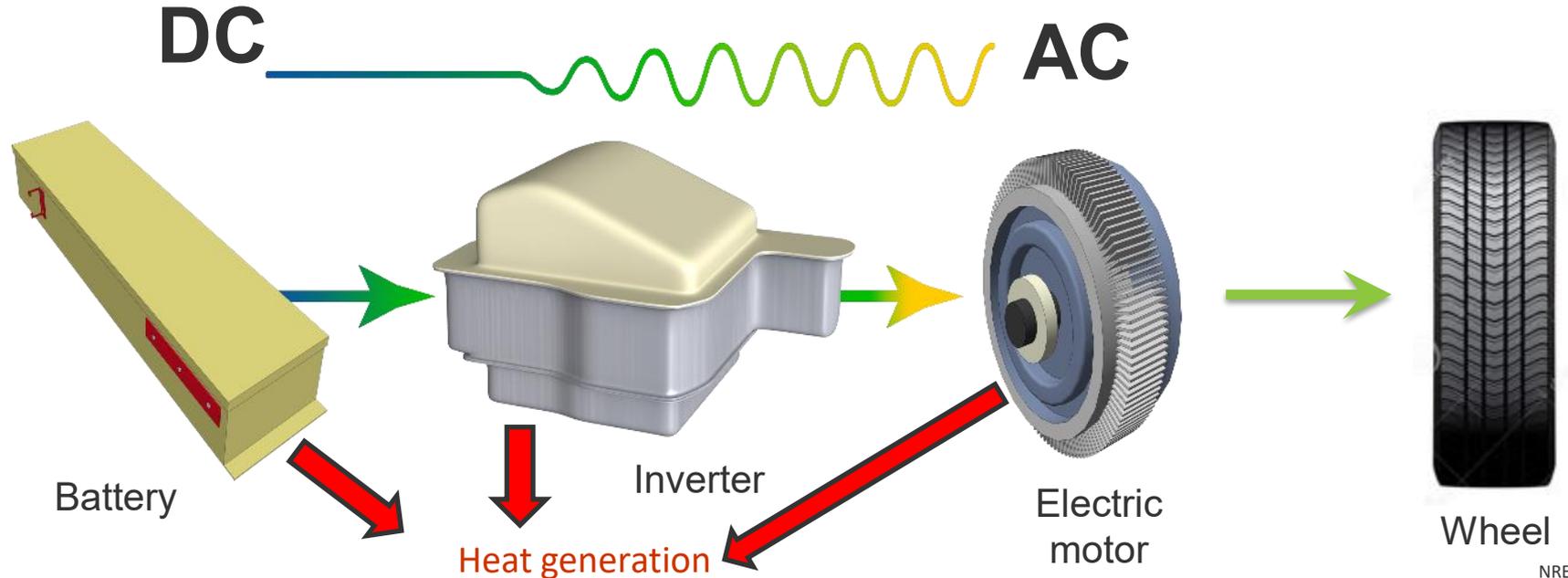


**Source:** Argonne National Laboratory. 2022. “Light-Duty Electric Drive Vehicles Monthly Sales Updates, December 2022.” <https://www.anl.gov/esia/light-duty-electric-drive-vehicles-monthly-sales-updates>.

**Source:** U.S. Department of Energy and U.S. Environmental Protection Agency. 2023. “Fuel Economy data.” Accessed Jan. 24, 2023. <https://www.fueleconomy.gov/feg/download.shtml>.

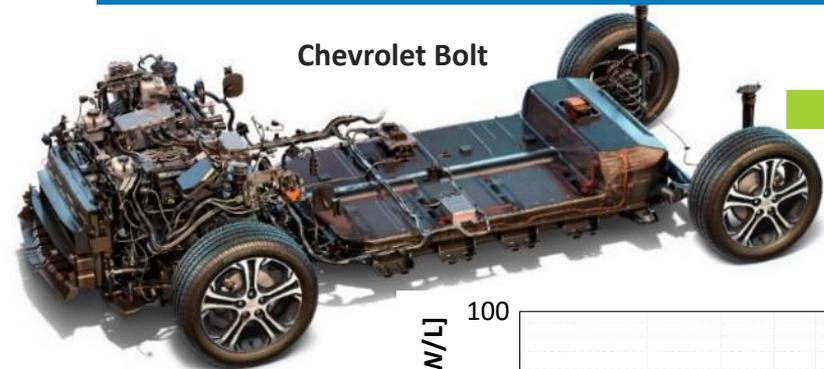
# Electric Traction Drive – Basic Functionality

- Inverter: Converts direct current (DC) from the battery to alternating current (AC) for the electric motor.
- Electric motor: Power to the wheels.

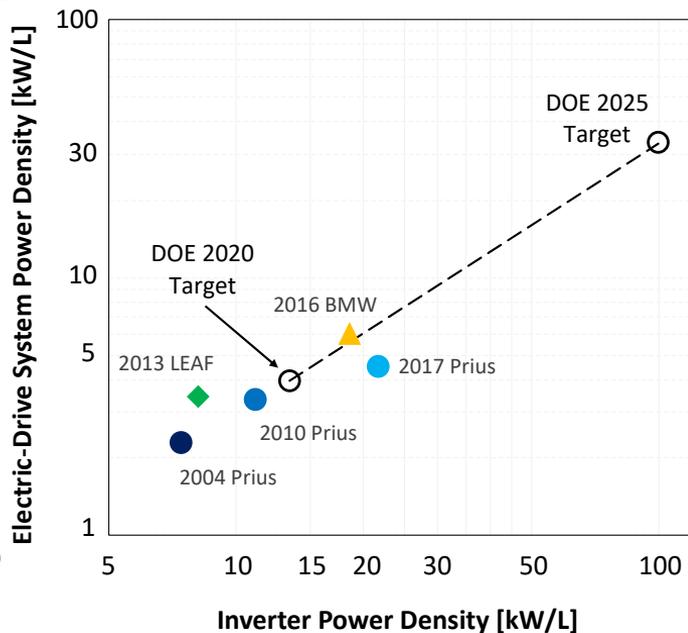


# Vehicle Technologies Office EDT Research Pathway for Electric-Drive Vehicle Electrification

Chevrolet Bolt



Future mobility design concept



## 2025 Electric Traction Drive System Targets

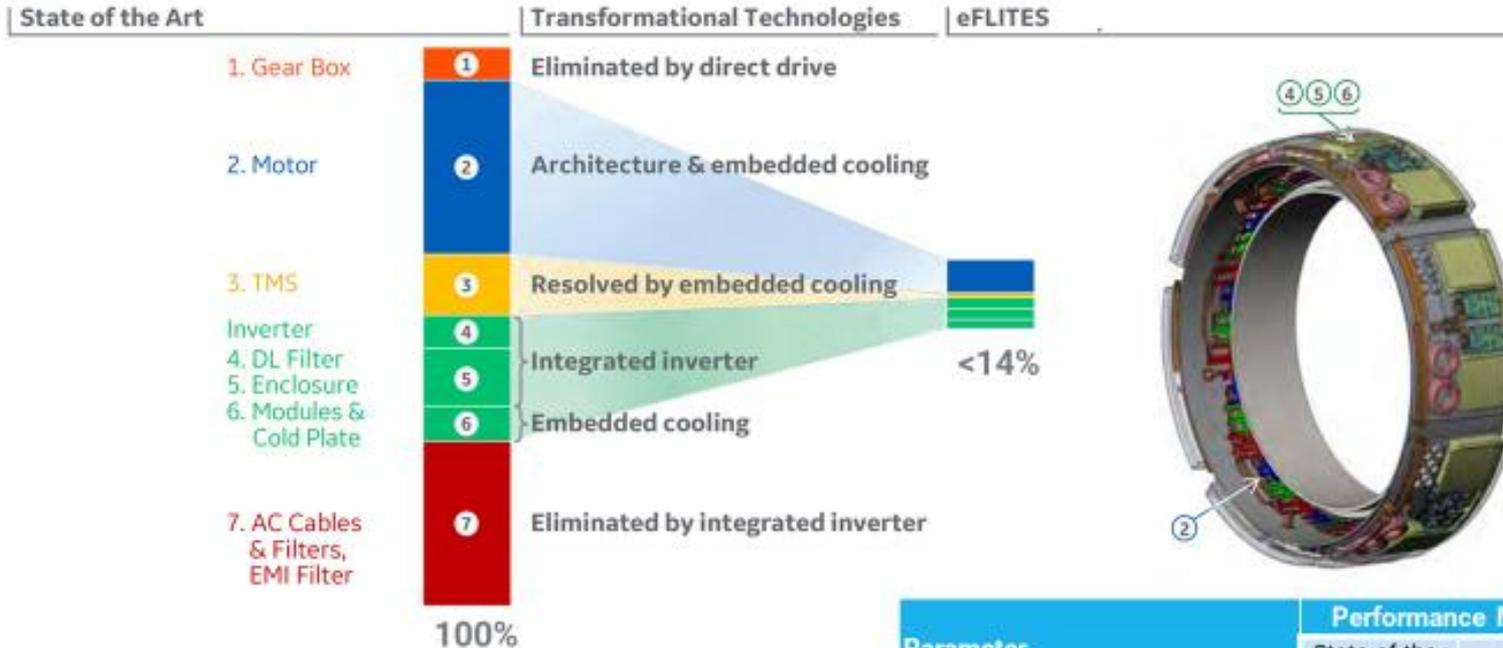
|                      |                               |
|----------------------|-------------------------------|
| Cost                 | \$6/kW (50% reduction)        |
| Power Density        | 33 kW/L (850% increase)       |
| Power Level          | 100 kW                        |
| Reliability/Lifetime | 300,000 miles (100% increase) |

Source: U.S. DRIVE. 2017. *Electrical and Electronics Technical Team Roadmap*. <https://www.energy.gov/sites/prod/files/2017/11/f39/EETT%20Roadmap%2010-27-17.pdf>.

EDT: electric-drive technologies

Source: M. Muratori, M. Alexander, D. Arent, M. Bazilian, E. Dede, J. Farrell, C. Gearhart, et al. 2021. "The Rise of Electric Vehicles – 2020 Status and Future Expectations." *Progress in Energy* 3 (2), 022002.

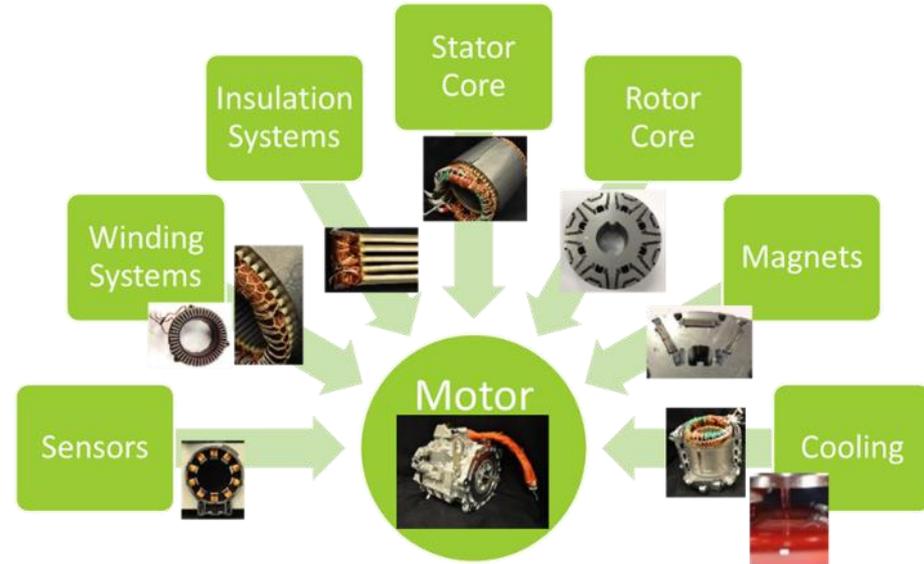
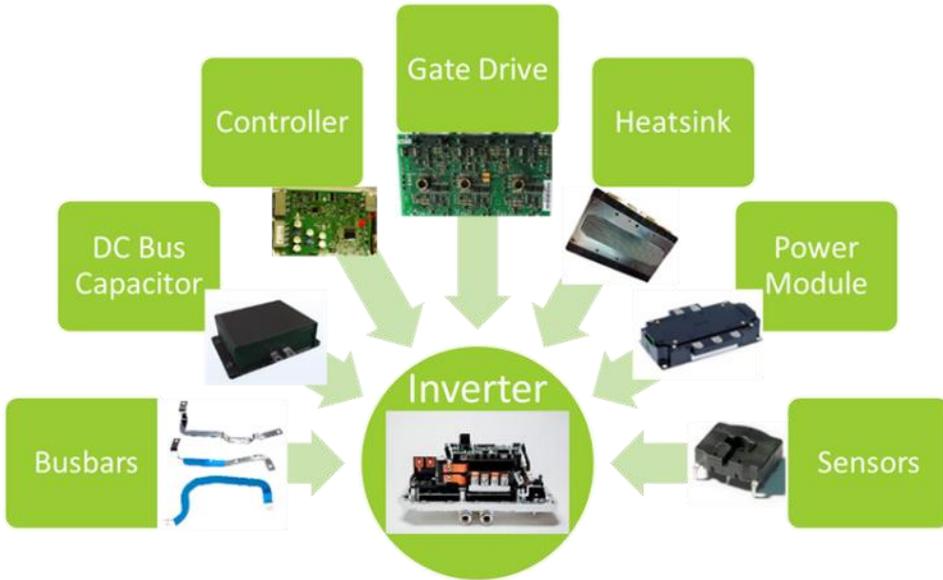
# Integrated Electric Drive and Thermal Management for Aviation



**Co-design / Integration & Cooling Technologies vital to power density increase**

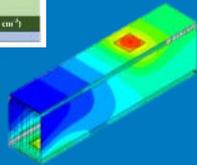
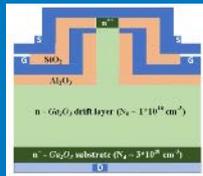
| Parameter                       | Performance Metric |         |
|---------------------------------|--------------------|---------|
|                                 | State-of-the-Art   | eFLITES |
| Power Density [kW/kg]           | ~1.5               | >10     |
| Take-off & Climb Efficiency [%] | 87+                | 94      |

# Inverter and Electric Motor – Constituents

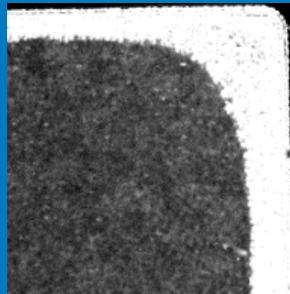
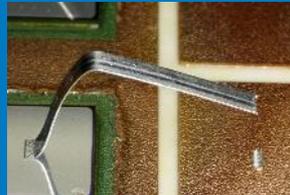


# NREL APEEM Group Research Focus Areas

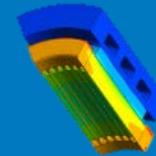
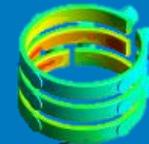
## Power Electronics



## Advanced Packaging Reliability



## Electric Motors



# Power Electronics Thermal Management

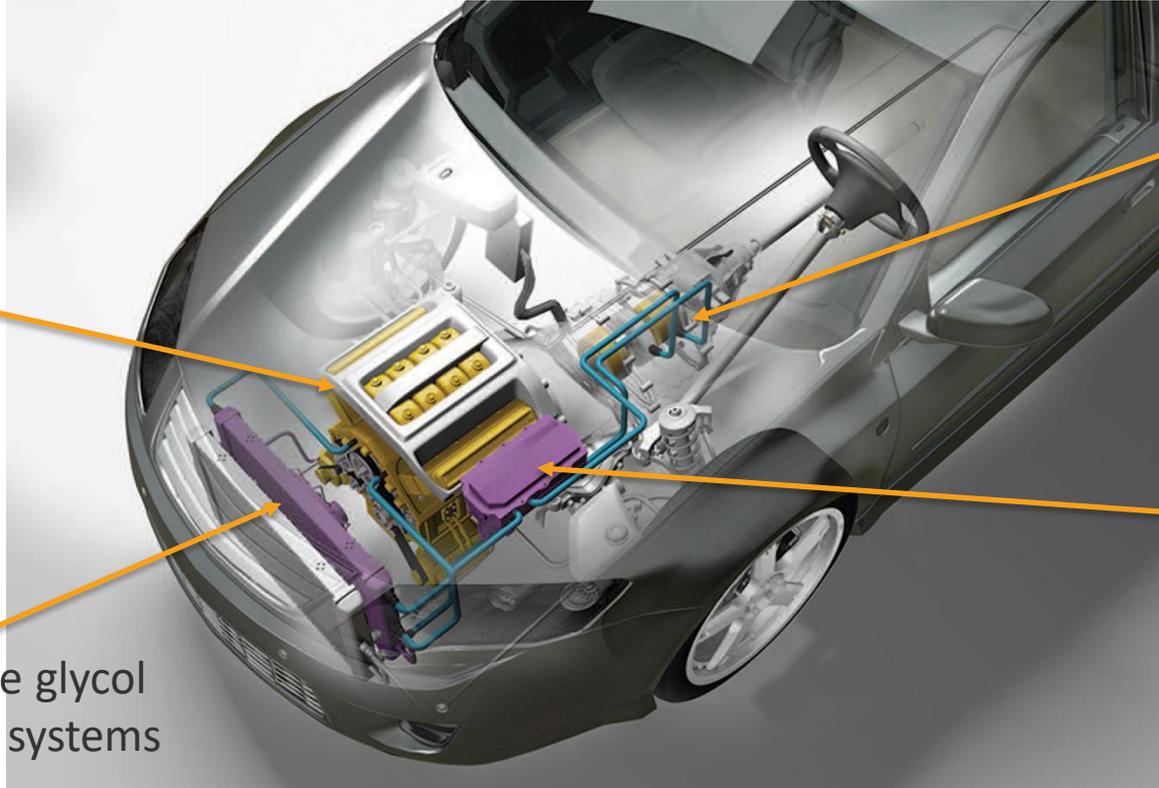
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# Electric-Drive Vehicle Coolant Systems

## Hybrid electric vehicle

Internal combustion engine

Electric motor(s)



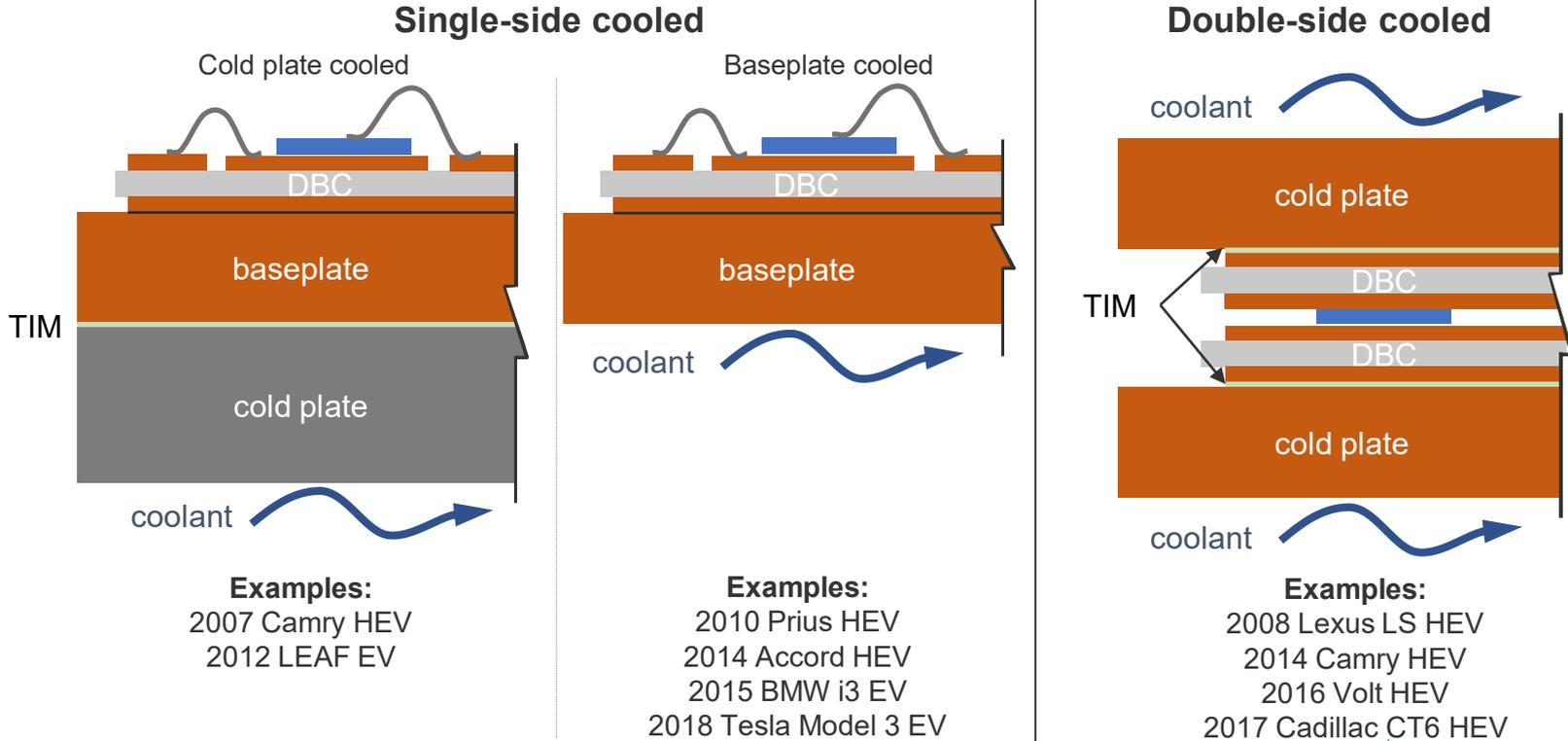
Water-ethylene glycol (WEG) cooling systems

Power electronics



Image credit: Xuhui Feng, NREL

# Typical Power Module Packaging Configurations

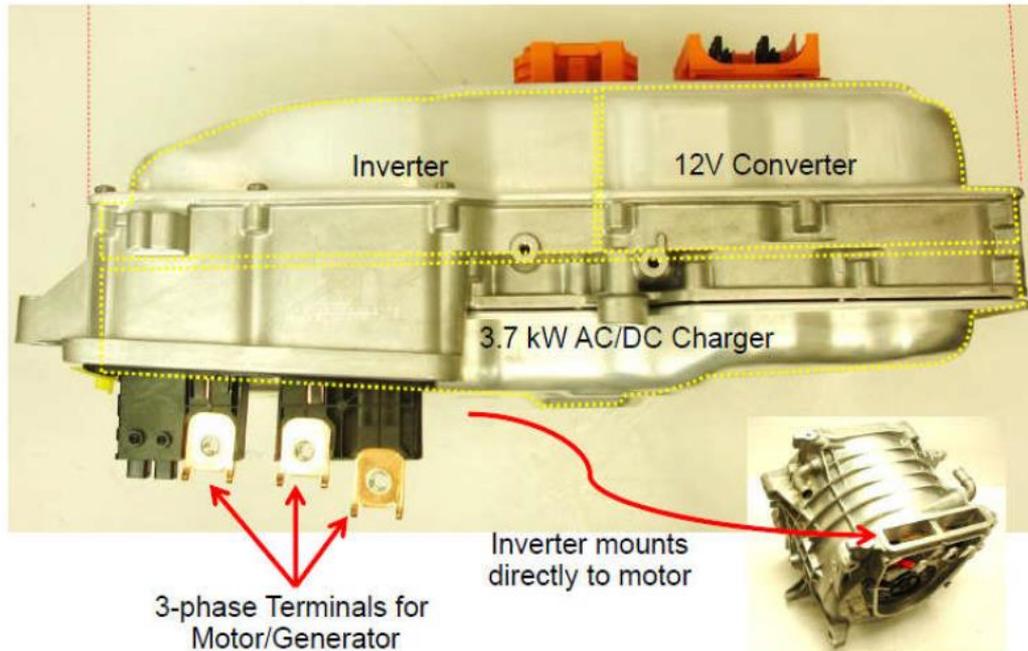


Automotive power electronics cooling trend

*variations for each cooling configuration exist*

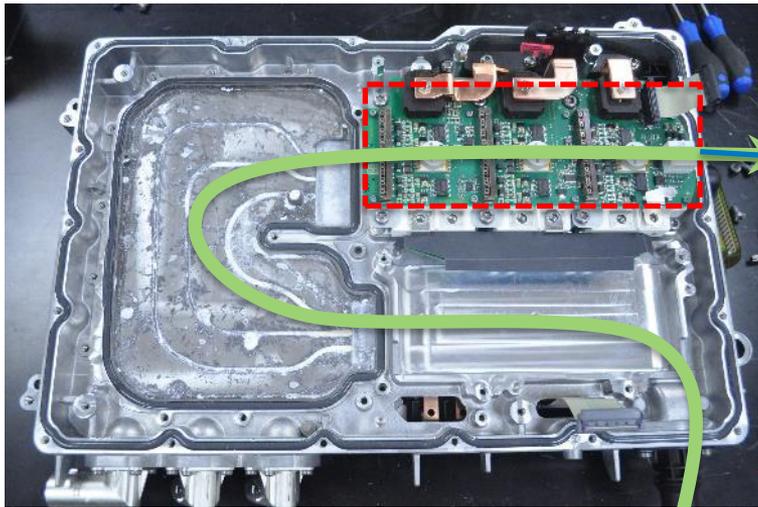
# 2015 BMW i3 EV: 125 kW

## Baseplate-cooled system

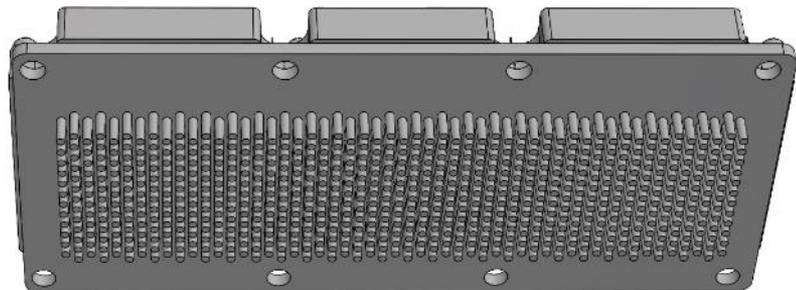
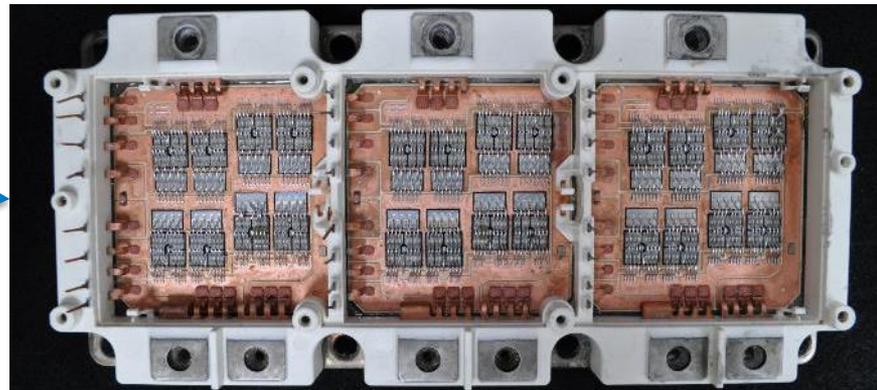


Includes traction inverter, 12-V converter, AC-DC charger

# 2015 BMW i3 Heat Exchanger



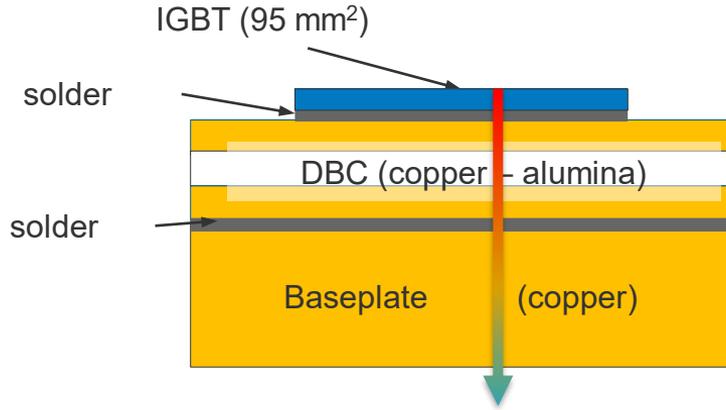
Fluid path



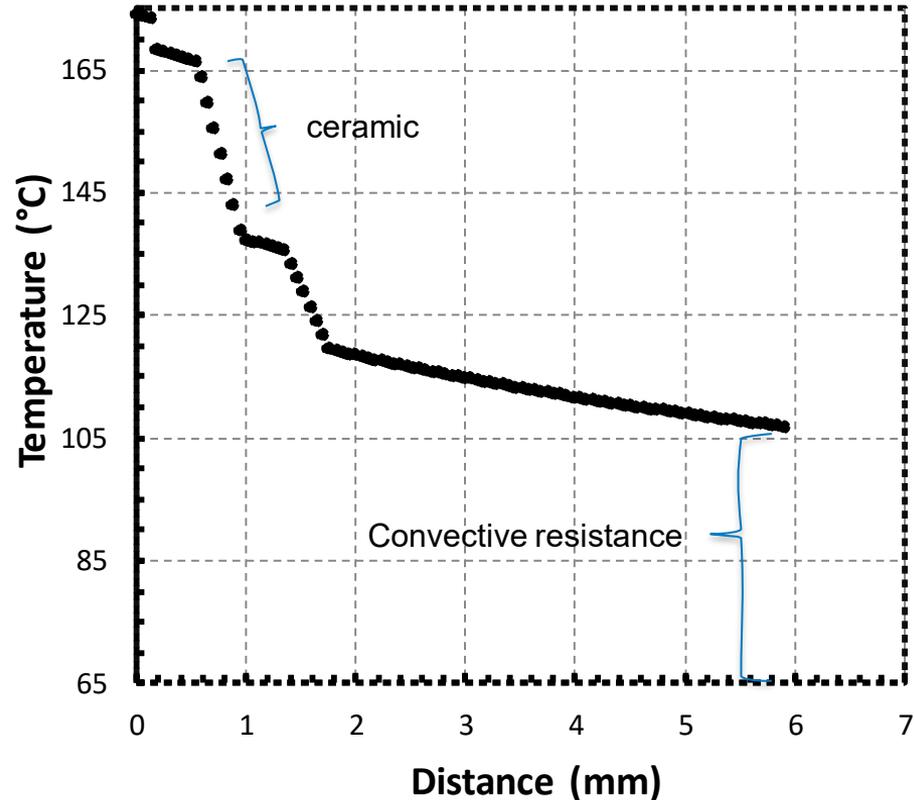
**Pin fins:** diameter = 2.5 mm, height = 8 mm,  
pitch = 4.2 mm, gap between fins = 1.8 mm



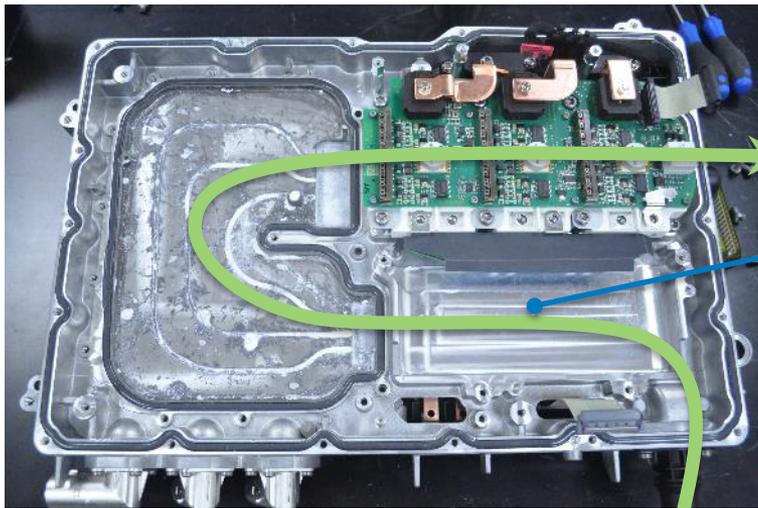
# 2015 BMW i3 EV (Baseplate Cooled)



- Package conduction resistance is about 64% of the total thermal resistance.
- Ceramic makes up the largest thermal resistance within the package.
- Predicted to provide a 49-mm<sup>2</sup>·K/W thermal resistance performance.

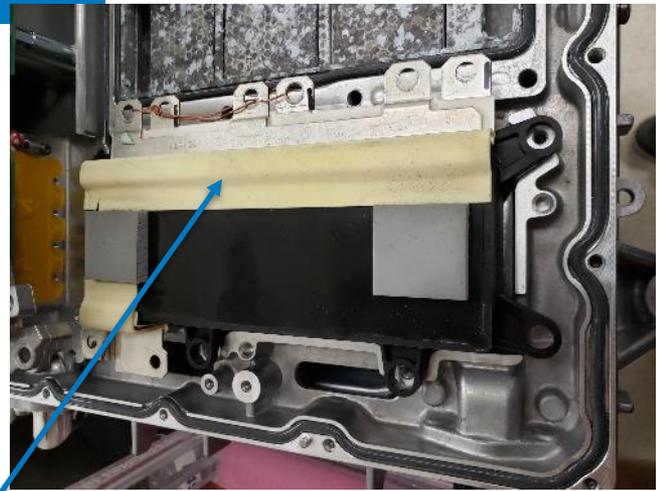


# 2015 BMW i3 Heat Exchanger

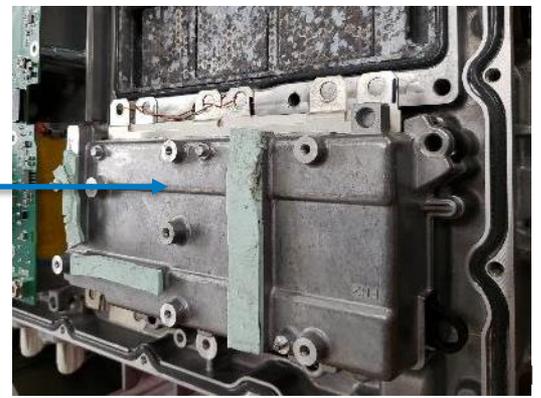


Fluid path

Capacitors are mounted to the liquid-cooled aluminum surface. No thermal grease is used.



DC bus bars cooled via contact to the aluminum housing and thermal interface pads



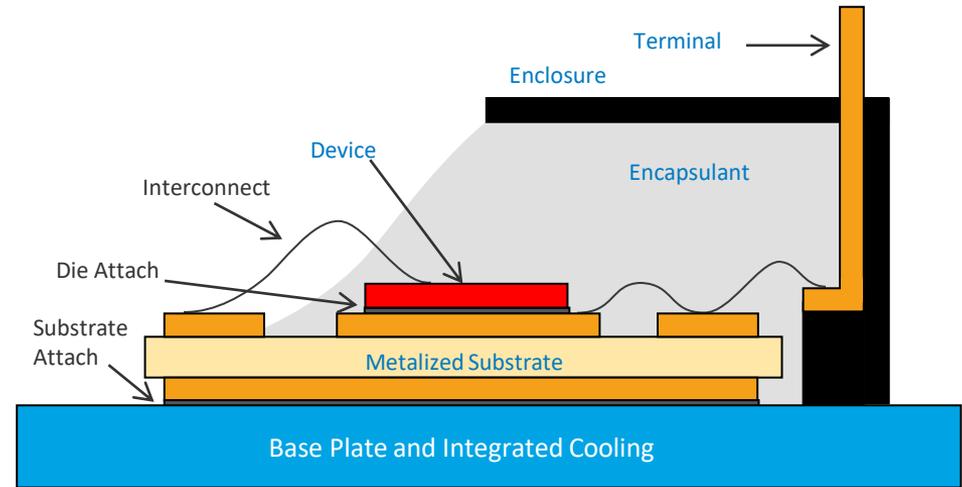
# Advanced Cooling Technologies

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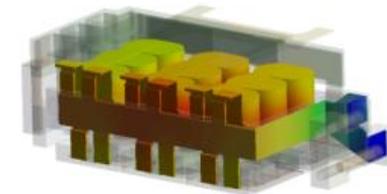
**Objective:** Develop thermal management strategies to reach the DOE 2025 power density target of 100 kW/L

# Power Electronics Thermal-Fluids Research Pathway

- Compact, power-dense wide-bandgap (WBG)-device-based power electronics
  - Higher-temperature-rated devices, components and materials
  - Advanced heat transfer technologies
    - Single-phase WEG
    - Single-phase dielectric fluids
    - Two-phase with dielectrics and refrigerants
  - System-level thermal management.



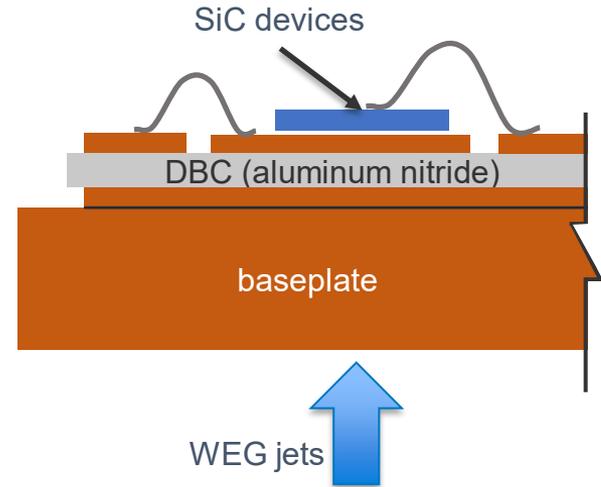
Advanced Cooling



Component-level and system-level heat transfer

# Jet Impingement With WEG

- Created a silicon carbide (SiC)-based, half-bridge module.
- Used a jet-impingement-on-module-baseplate cooling approach.
- Complied with automotive guidelines ( $\geq 1$ -mm channels), minimized erosion-corrosion effects, and fabricated using in-house fabrication methods (CNC milling, SLA 3D printing, and wire bonding).



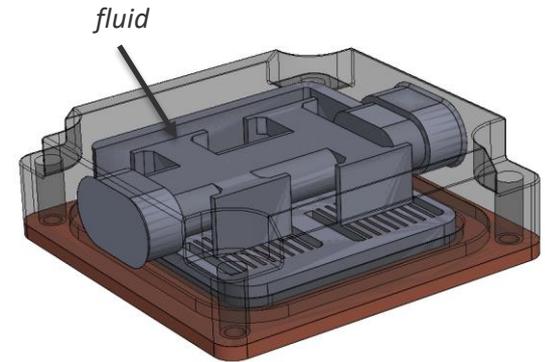
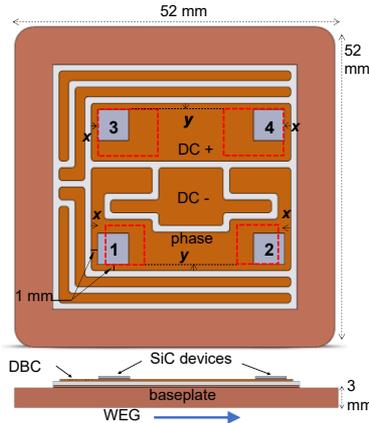
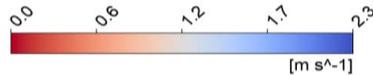
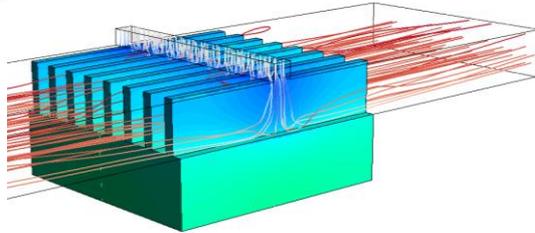
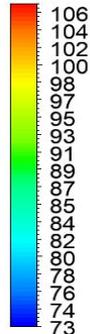
# Jet Impingement With WEG

Computed effective  
HTCs using device-  
scale CFD model

Optimized package  
dimensions to  
maximize thermal  
performance using  
FEA

Optimized fluid  
manifold dimensions  
to minimize thermal  
resistance and  
pumping power

Temperature



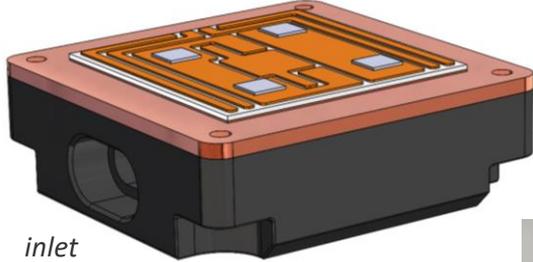
*HTC boundary condition*

*package dimensions*

# Jet Impingement With WEG

Predict a junction-to-fluid thermal resistance of  $17 \text{ mm}^2 \cdot \text{K/W}$  and  $1.4^\circ\text{C}$  device temperature variation at 0.8-psi pressure drop

*CAD of module on manifold*



inlet

*SLA-printed manifold*

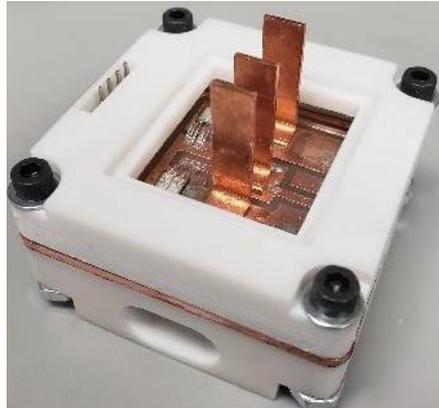
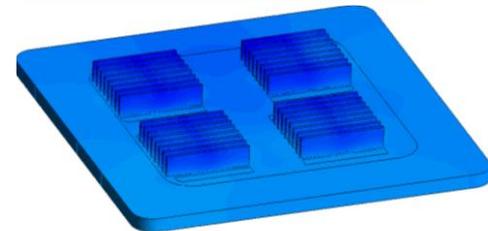
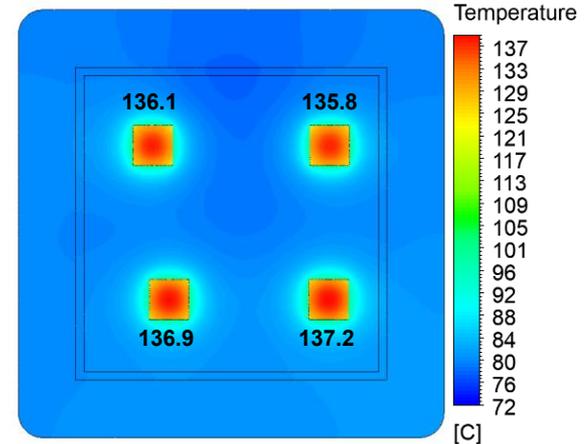


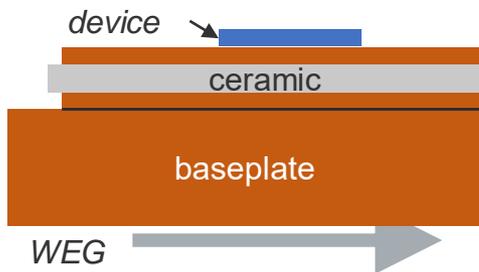
Image credit: Josh Major (NREL)



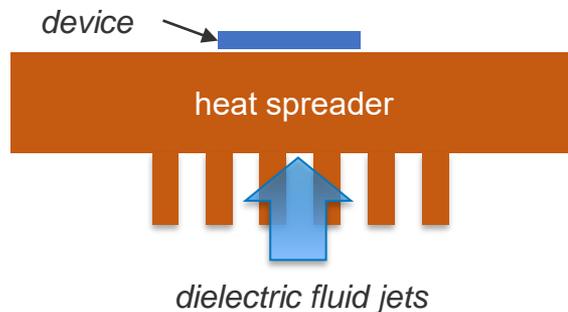
*CFD-computed temperatures for  $65^\circ\text{C}$  fluid inlet temperature and a  $433\text{-W/cm}^2$  device heat flux*

# Dielectric Fluid Cooling Concept

Conventional DBC-based module



Dielectric fluid module



- Eliminate thermally resistive and failure-prone ceramic component.
- Reduce package resistance by 18%–43%.
- Use single-phase heat transfer.
- Developed single- and double-side-cooled configurations.

Dielectric fluid cooling may enable:

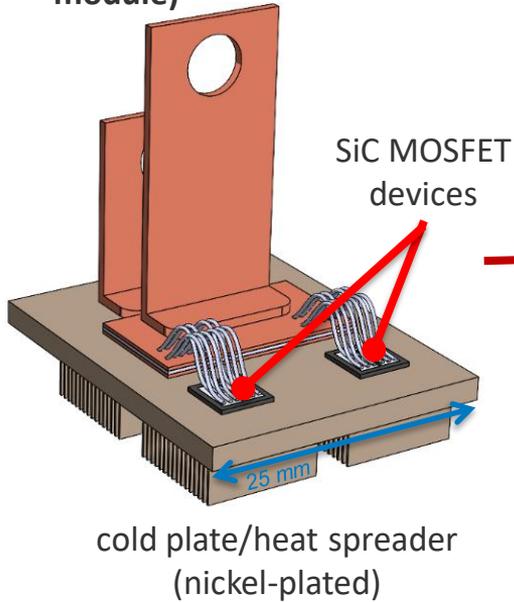
Cooling other components (e.g., capacitors)

Using fluids found in vehicle

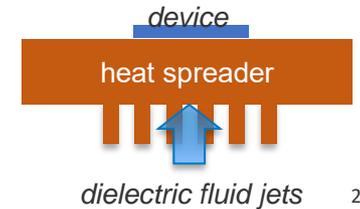
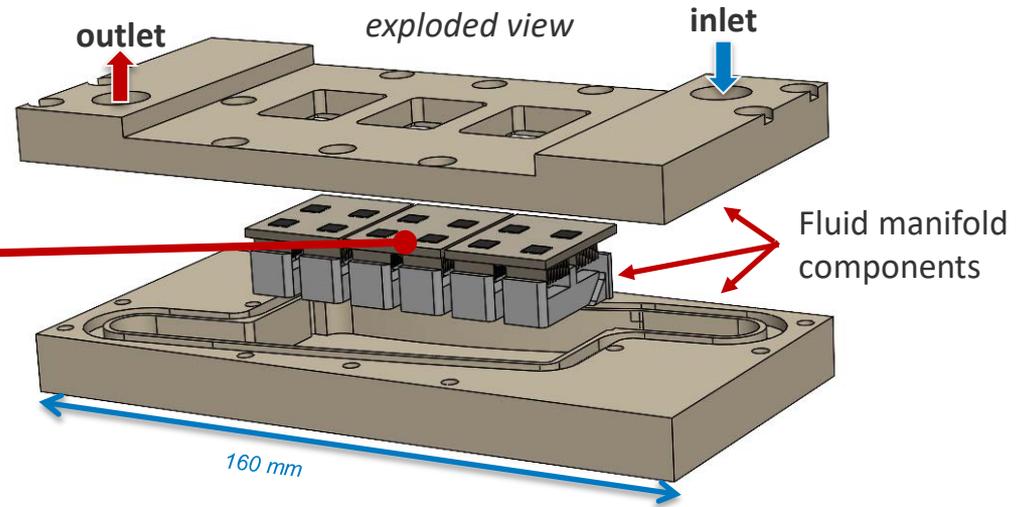
Integrating inverter with the motor

# Dielectric Fluid Cooling Demonstration Using a SiC Module

Fabricated a SiC-based module  
(thermal demonstration  
module)



Installed module within dielectric fluid  
manifold/heat exchanger

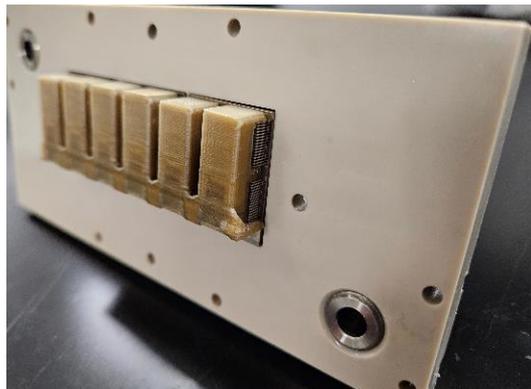
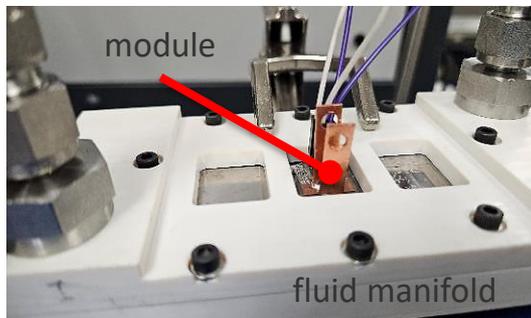


MOSFET: metal-oxide-semiconductor field-effect transistor

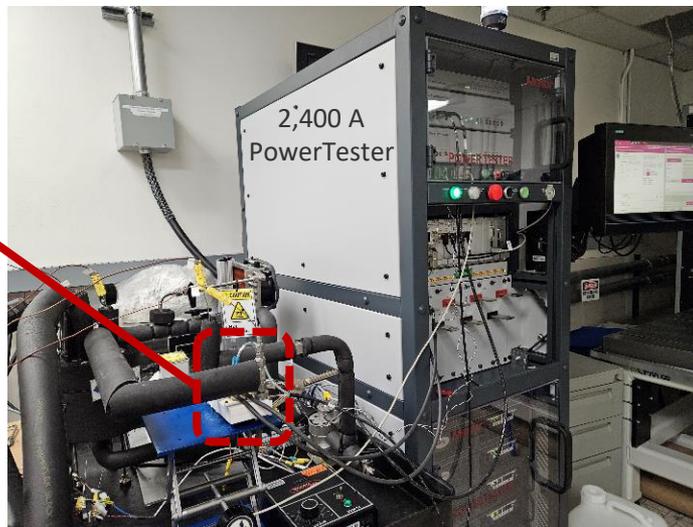
G. Moreno, S. V. J. Narumanchi, K. S. Bennion, R. M. Kotecha, P. P. Paret, and F. Xuhui. 2020. "Jet Impingement Manifolds for Cooling Power Electronics Modules." Non-Provisional Patent Application 17/084,236, filed October 2020.

# Dielectric Fluid Cooling Demonstration Using a SiC Module

Module and heat exchanger



Dielectric fluid loop and PowerTester

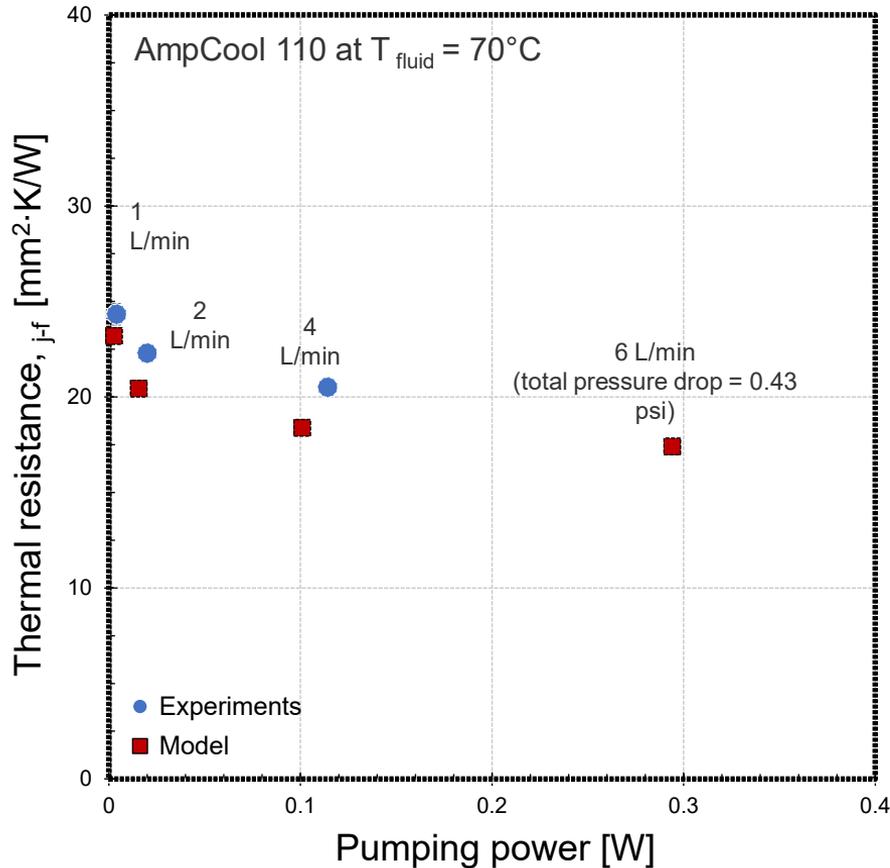


Dielectric fluid loop  
circulating AmpCool  
110

## Process:

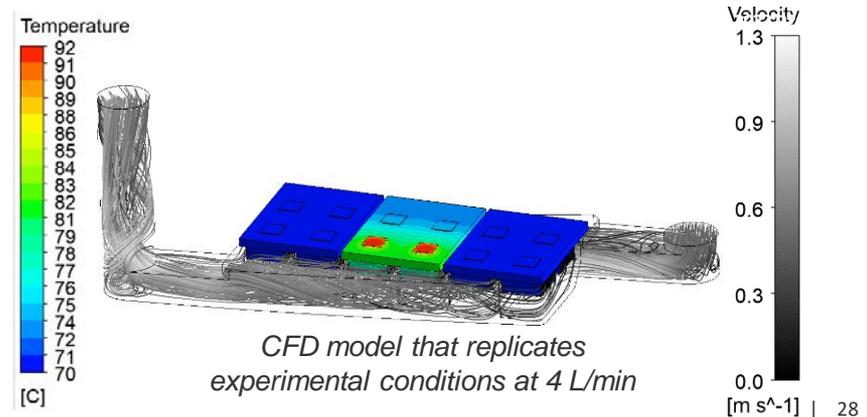
1. Calibrate to obtain temperature versus body-diode voltage drop correlation using small-sense current.
2. Apply power pulse to devices to steady-state conditions.
3. Turn off the power pulse and measure device temperatures via voltage measurements.
4. Repeat process for various test conditions (e.g., flow rates).

# Dielectric Fluid Cooling Demonstration Using a SiC Module



## Experimental results and comparisons to model predictions

- Applied  $116\text{-W/cm}^2$  heat flux for both devices using 75 amps.
- Model predictions in agreement with experimental results
  - Maximum deviation is  $\sim 10\%$  for the thermal resistance.



# Dielectric Fluids (Single Phase)

## Single-side cooled

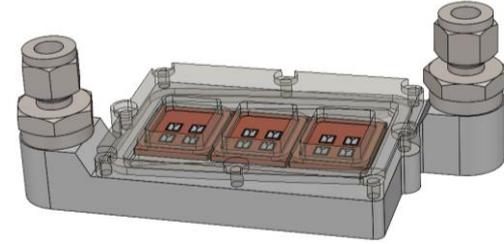
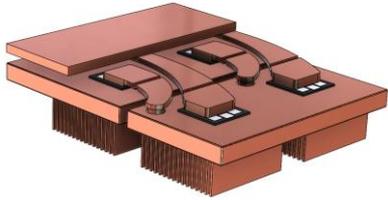
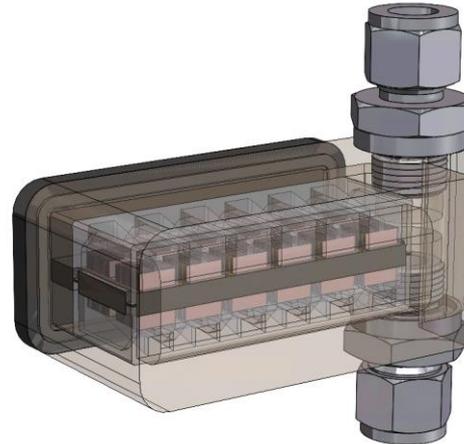
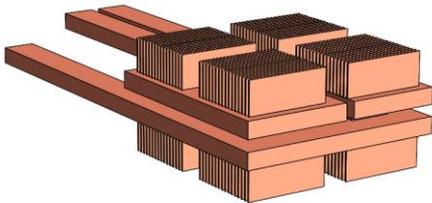


Image credit: Gilbert Moreno, NREL

## Double-side cooled



# Dielectric Fluids (Single Phase)

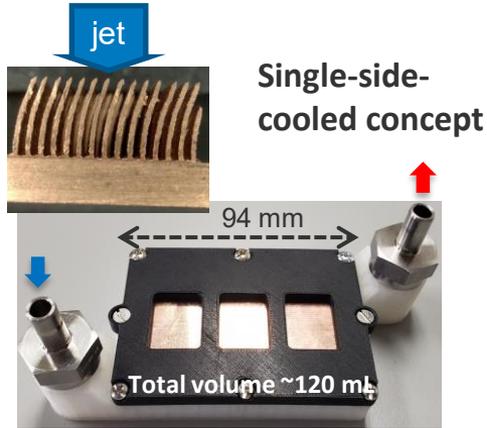
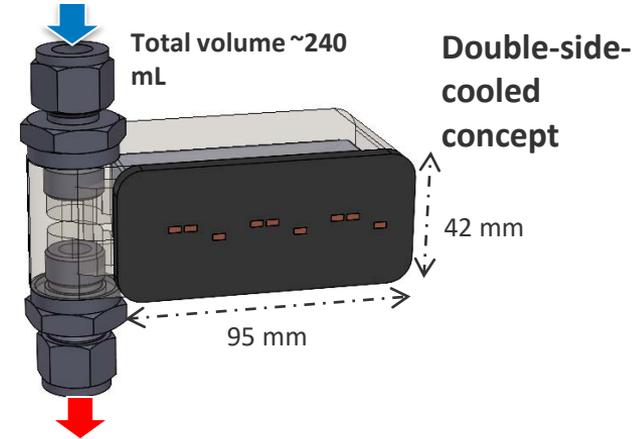


Image credit: Gilbert Moreno, NREL

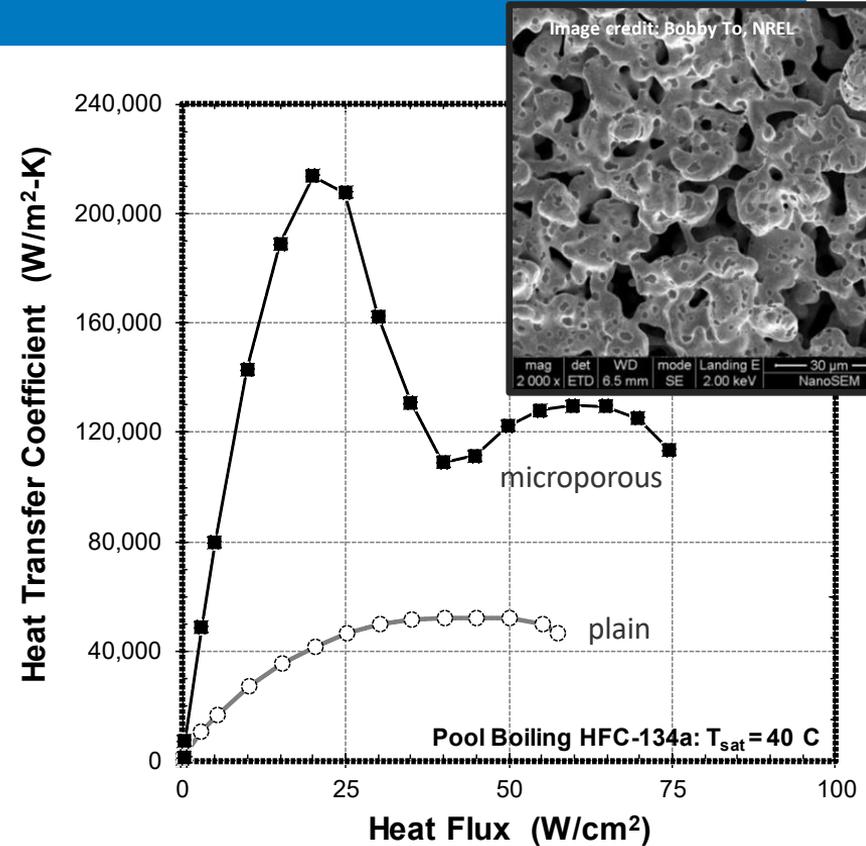
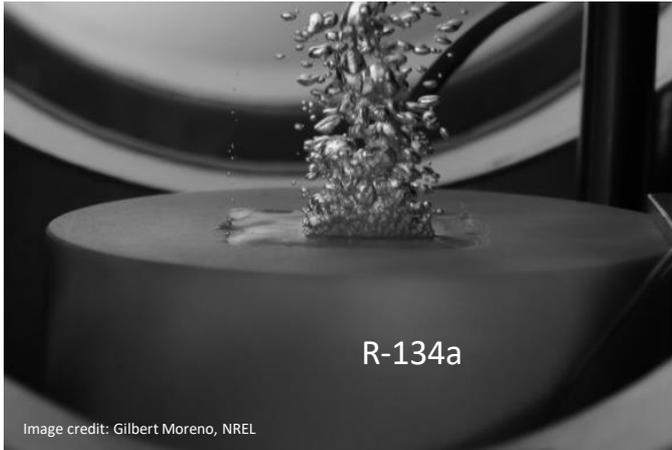


\* Estimates assuming  $T_{fluid} = 70^{\circ}C$

| System                                 | Thermal Resistance<br>(junction-to-fluid) | Flow Rate | Pressure Drop | $T_j$ Maximum | Device Heat Flux* | Total Volume (power modules and cold plate) |
|--|---|-----------|---------------|---------------|-------------------|---|
|  | $mm^2 \cdot K/W$                          | $L/min$   | $psi [kPa]$   | $^{\circ}C$   | $W/cm^2$          | $mL$  |
| 2015 BMW i3,<br>(WEG cooled)           | 49  | 10        | 1.4 [9.6]     | 175           | 214               | 900   |
| Single-side-cooled<br>dielectric fluid | 20  | 4.1       | 0.2 [1.4]     | 175           | 525               | 120   |
| Double-side-cooled<br>dielectric fluid | 11  | 4.1       | 0.6 [4.1]     | 175           | 875               | 240   |

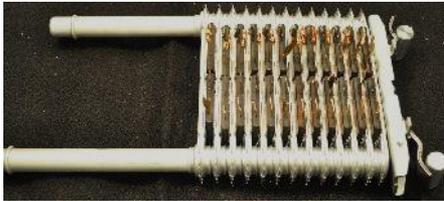
# Two-Phase Cooling

- Measured boiling heat transfer performance on 10 × 10-mm heated surfaces and evaluated the following:
  - Refrigerants: R-245fa, R-134a, HFO-1234yf, HFE-7100.
  - Enhanced surface: microporous coating, nanostructures.
- Achieved HTC's ~50,000 W/m<sup>2</sup>·K on smooth (and no fins) surfaces.
- Measured HTC's >200,000 W/m<sup>2</sup>·K within small heat flux range.
- CHF is one of the major limitations of boiling heat transfer—requires enhanced surfaces to increase CHF and/or limit the heat flux on the boiling surfaces.

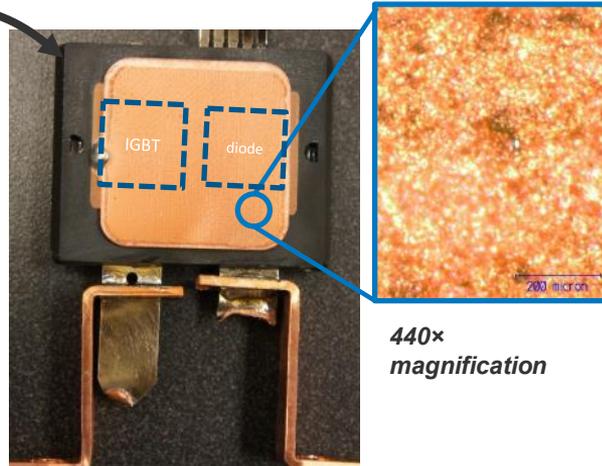


# Two-Phase Cooling: Immersion Cooling of a Module

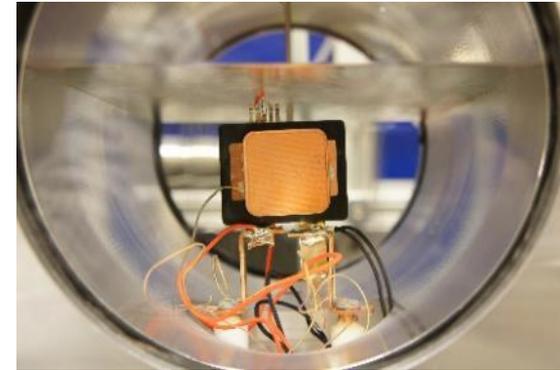
Immersion cooling two-phase (boiling) cooling of an automotive power module (2008 Lexus HEV)



Used a module from the 2008 Lexus



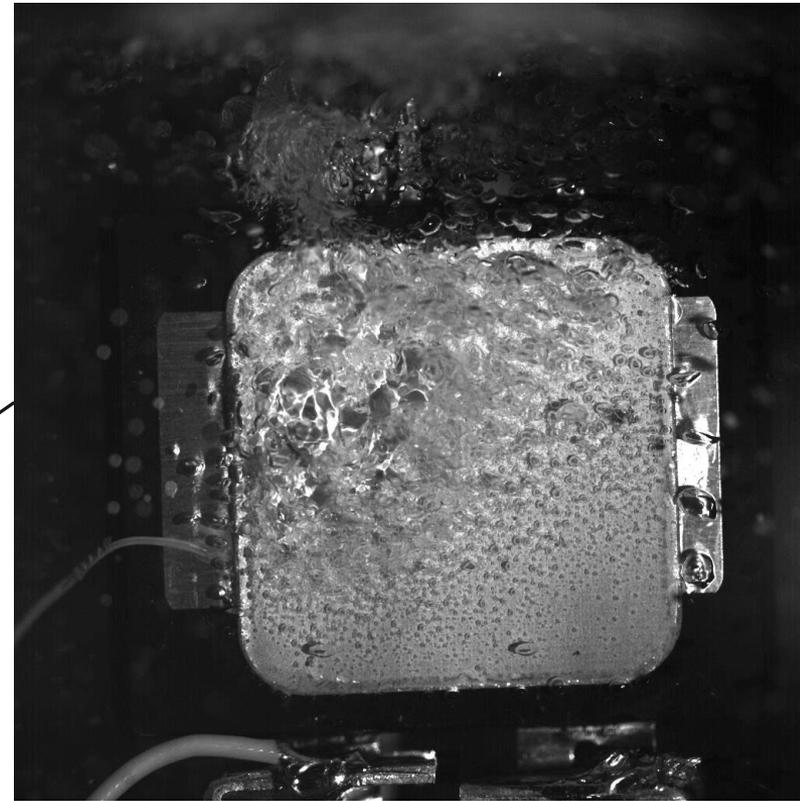
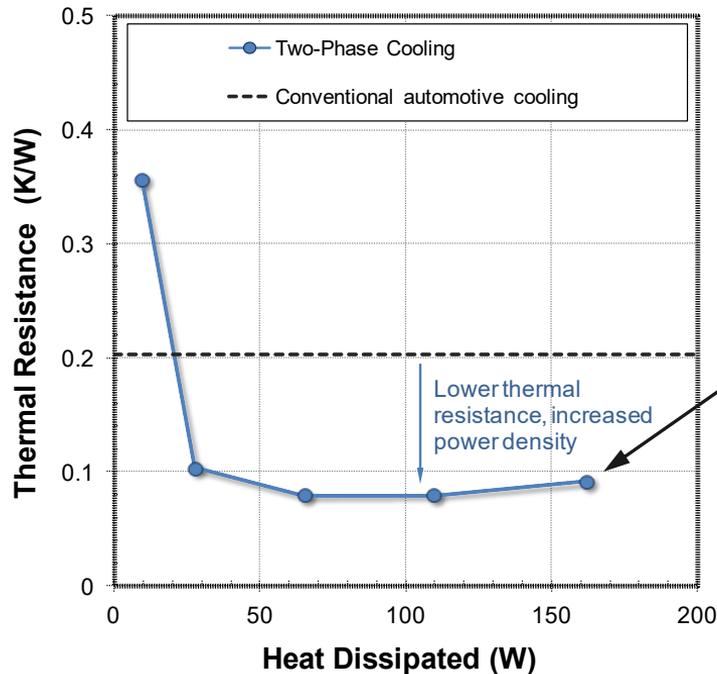
Applied microporous coating to the module



Immersed the module in HFE-7100 fluid

# Two-Phase Cooling: Immersion Cooling of a Module

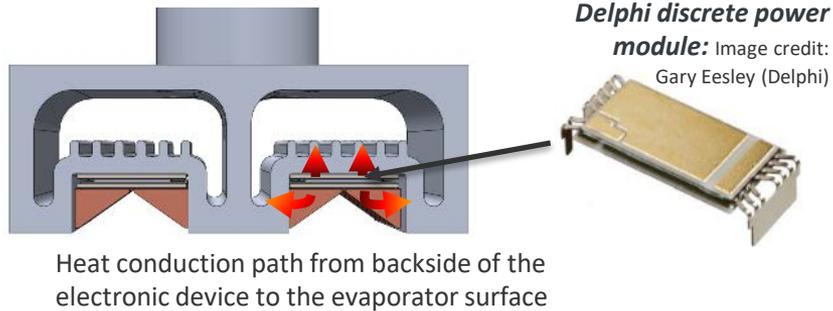
Two-phase cooling with microporous coating reduced thermal resistance by over 60% as compared with the 2008 Lexus system—better performance with no pump required.



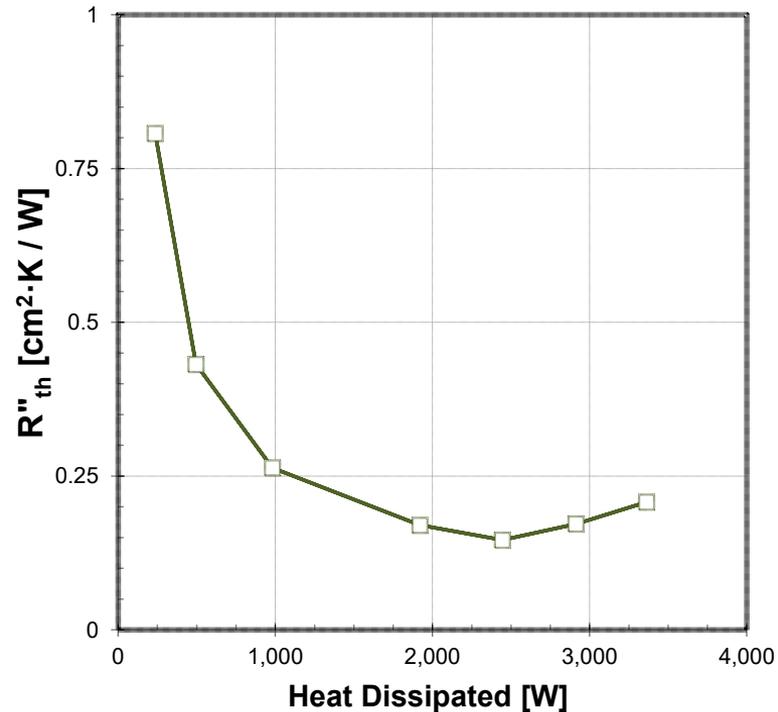
Immersion cooling: HFE-7100 refrigerant

# Two-Phase Cooling: Indirect Cooling Concept

Designed a passive, indirect two-phase cooling system to cool six Delphi power modules



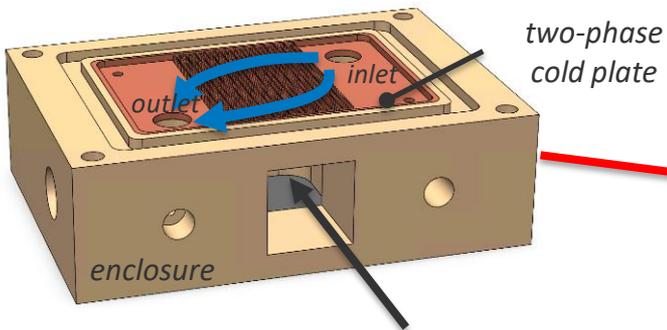
- Fabricated from low-cost materials (aluminum) using low-cost manufacturing techniques.
- Reduced refrigerant requirements to 180 mL, (HFO-1234yf = 200 g, R-245fa = 240 g)
  - Comparison: 2010 Toyota Camry air-conditioning system uses 510 g of R-134a.
- Dissipated 3.5 kW of heat with only 180 mL of R-245fa.



# Collaborating With Georgia Tech To Evaluate Two-Phase Cooling Strategies

Georgia Tech (Dr. Yogendra Joshi) is developing two-phase-based power electronics cooling systems

- Two-phase HTC can be  $>100,000 \text{ W/m}^2\cdot\text{K}$ .



1. Cartridge heaters
2. SUNY Polytechnic Institute SiC MOSFET devices

NREL helped design and fabricate the experimental apparatus used for the experimental demonstration

- Georgia Tech graduate intern at NREL conducted experiments.

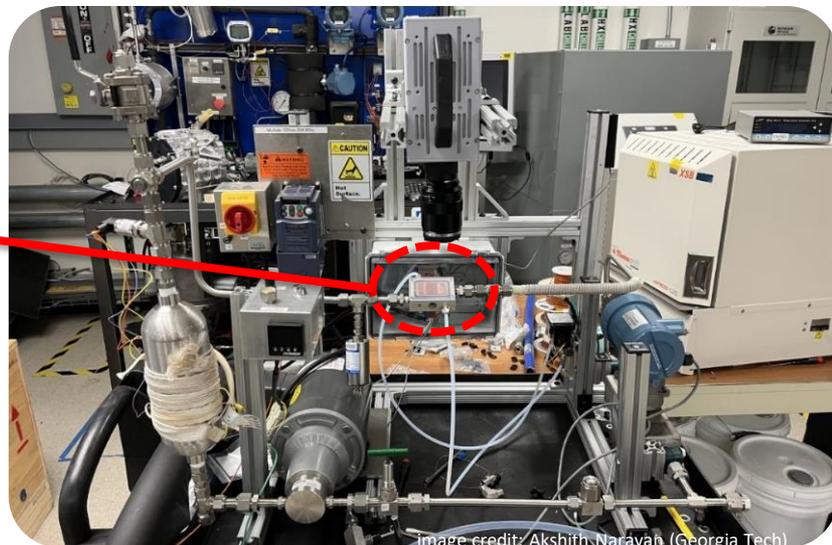
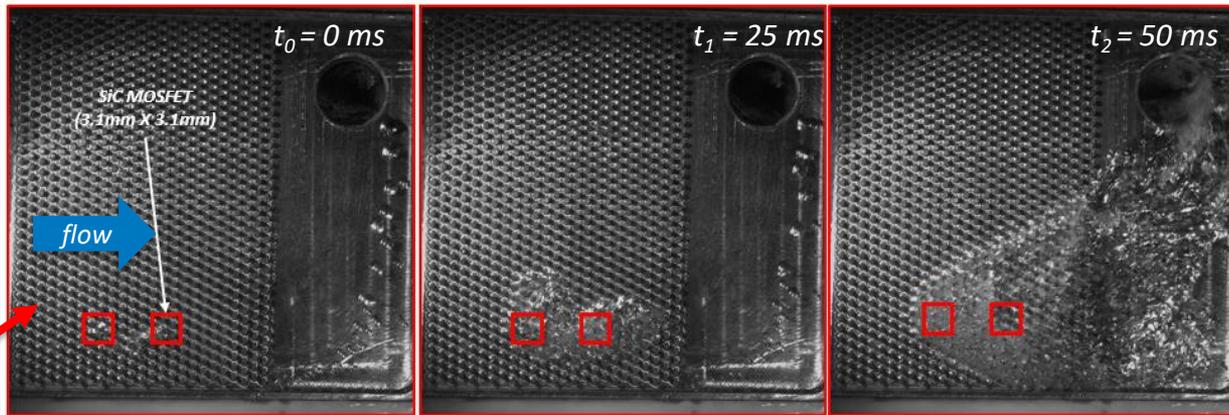
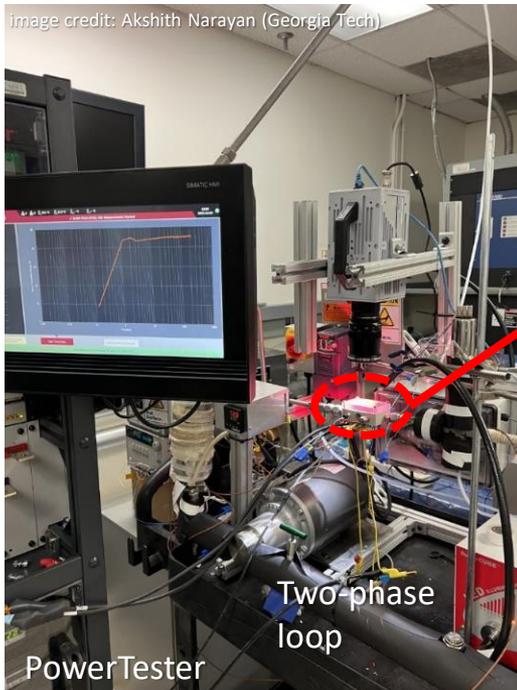


Image credit: Akshith Narayan (Georgia Tech)

# Collaborating With Georgia Tech To Evaluate Two-Phase Cooling Strategies

image credit: Akshith Narayan (Georgia Tech)



Visualization of incipience boiling of HFE7200 over pin-fins at  $635\text{-W/cm}^2$  device heat flux

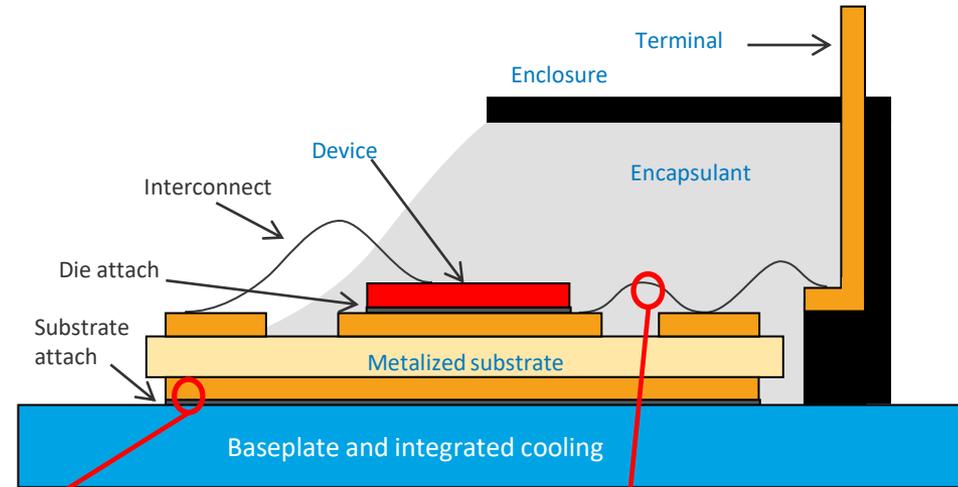
- Completed experiments with both resistive heaters and SiC devices.
- Achieved:
  - Heat fluxes as high as  $934\text{ W/cm}^2$ .
  - Thermal resistance values as low as  $12.8\text{ mm}^2\cdot\text{K/W}$ .
  - Pumping power of  $0.08\text{ W}$  (1 L/min at 0.7 psi).

# Power Electronics Materials and Component Reliability

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# Advanced Power Electronics Packaging Performance and Reliability – Research Pathway

- Improve reliability of new (high-temperature/wide-bandgap) technologies.
- Develop predictive and remaining lifetime models.
- Package parametric modeling—design for reliability.



Bonded interface



Photo credit: Paul Paret, NREL

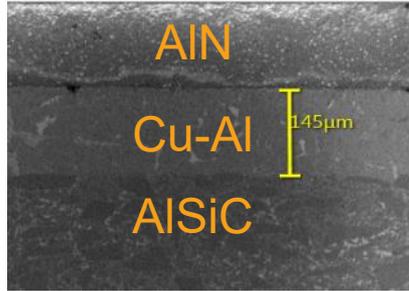
Electrical interconnects



Photo credit: Doug DeVoto, NREL

# Materials, Bonded Interfaces

Cu/Al,  
Cu/Sn



Georgia  
Tech

Virginia  
Tech

Sintered  
silver

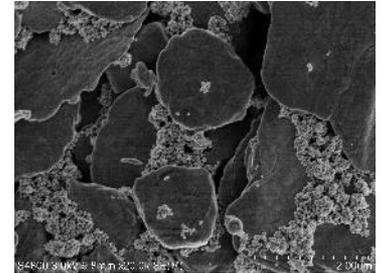
Pressureless

3 MPa

Low-  
pressure-  
assisted

10 MPa

High-  
temperature  
bonded  
material



Hybrid-silver—scanning electron microscope image. *Image credit: Yansong Tan*

Institute for  
Innovative  
Mobility

NREL

ADA  
Technologies

Sintered  
copper

Sintered  
silver  
(industry)

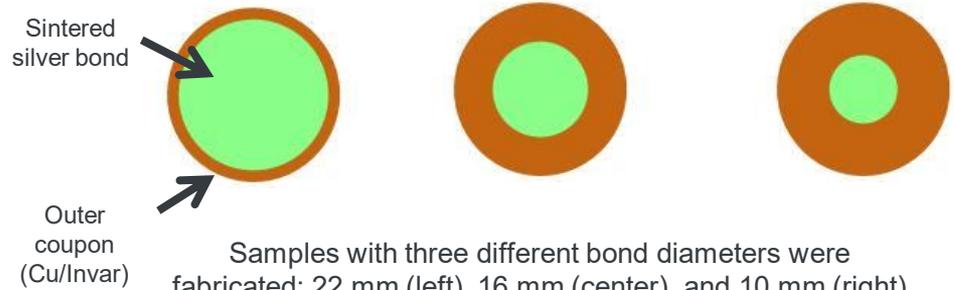
HM3/HM4

Pressureless

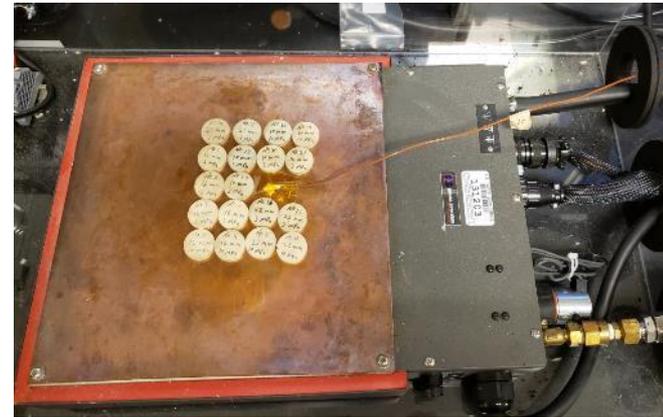
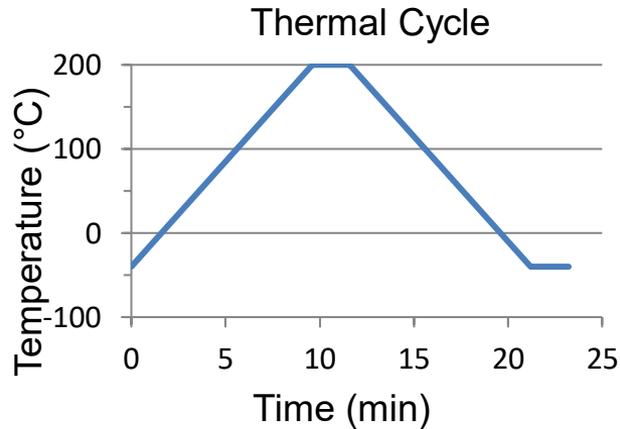
# Approach – Reliability Evaluation of Bonded Interfaces



1-inch-diameter copper and Invar coupons: non-plated (top), plated with 4- $\mu\text{m}$ -thick silver (bottom)



*Accelerated thermal cycling*



Samples placed on thermal platform for thermal cycling; C-mode scanning acoustic microscope images of these samples are taken periodically.

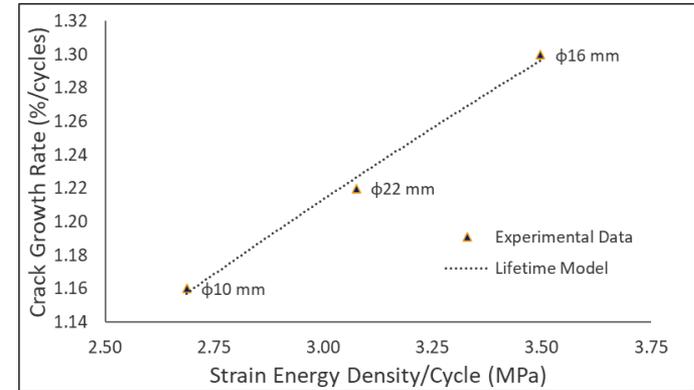
# Lifetime Model of Sintered Silver

- Sintered silver exhibited predominantly adhesive fracture under thermal cycling experiments.
- Correlated the crack growth rate measurements with the modeling results of strain energy density per cycle.
  - Formulated the lifetime prediction model.
- The lifetime prediction model incorporates the thermomechanical degradation of sintered silver at 200°C.

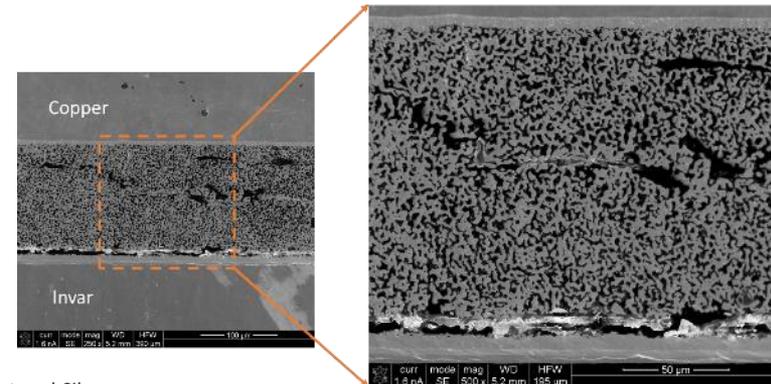
$$\frac{dA}{dN} = 0.76 \Delta W^{0.431}$$

$\frac{dA}{dN}$  = crack growth rate,  $\Delta W$  = strain energy density/cycle

- Power electronics packaging design engineers can use the lifetime model to estimate and improve the reliability of high-temperature packages.



Lifetime prediction model



Failure mechanisms in sintered silver

# Substrates Research

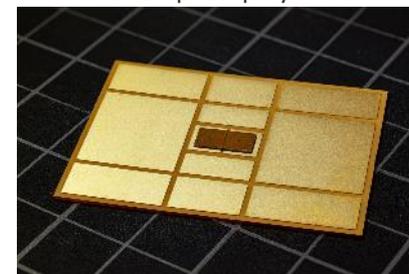
- **Alternative electrically insulated substrate designs are required to enable reliable packages that operate with higher power densities and higher temperatures.**
- Traditional metalized ceramic substrate technologies:
  - DBC.
  - Active metal bonding.
- Organic direct-bond copper (ODBC)
  - A polyimide dielectric is bonded with metal through elevated temperature and pressure.
  - No limitations in metal material or metallization thickness.



Traditional substrate



DuPont Temprion polyimide film



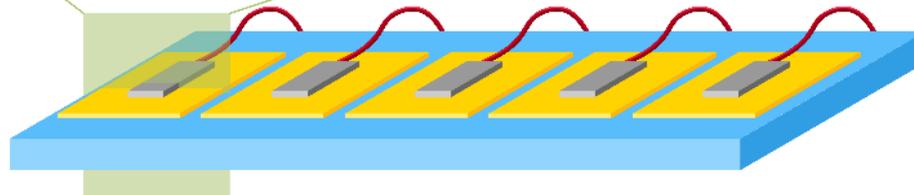
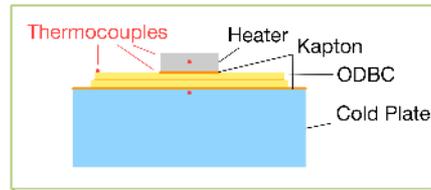
DuPont ODBC substrate

# ODBC Reliability

- Thermal shock:  $-40^{\circ}\text{C}$  to  $200^{\circ}\text{C}$ , 5-minute dwells.
- Thermal aging:  $175^{\circ}\text{C}$ .
- Power cycling:  $40^{\circ}\text{C}$  to  $200^{\circ}\text{C}$ .
- ODBC substrates reached 5,000 thermal shock cycles, 1,900 thermal aging hours, and 2,200 power cycles.
- No significant decrease in electrical or thermal performance was observed.



Substrates undergoing aging



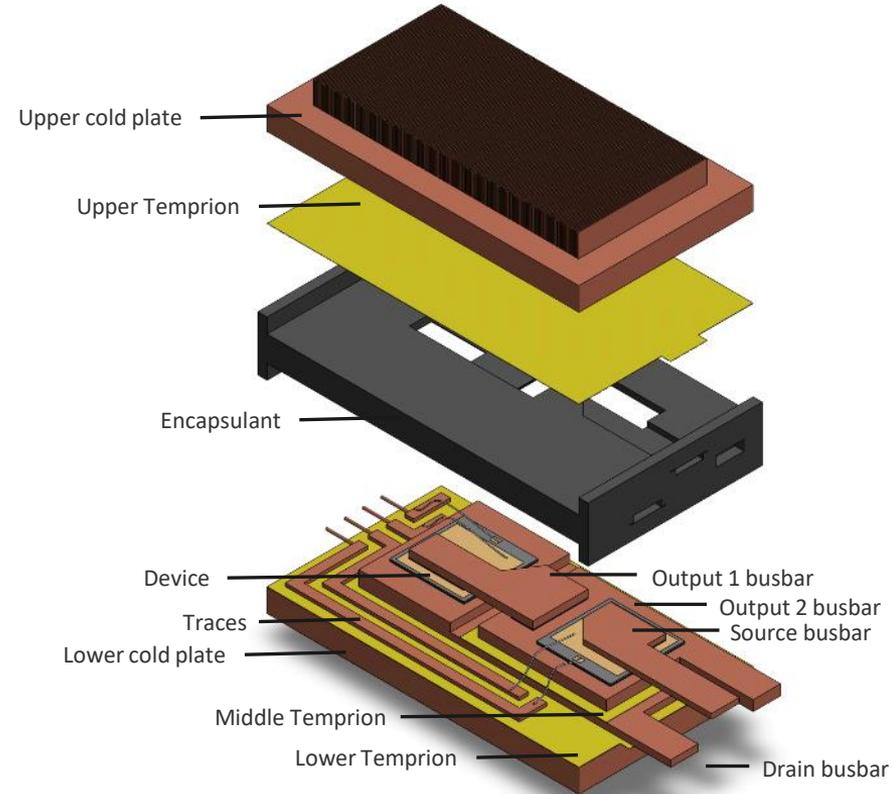
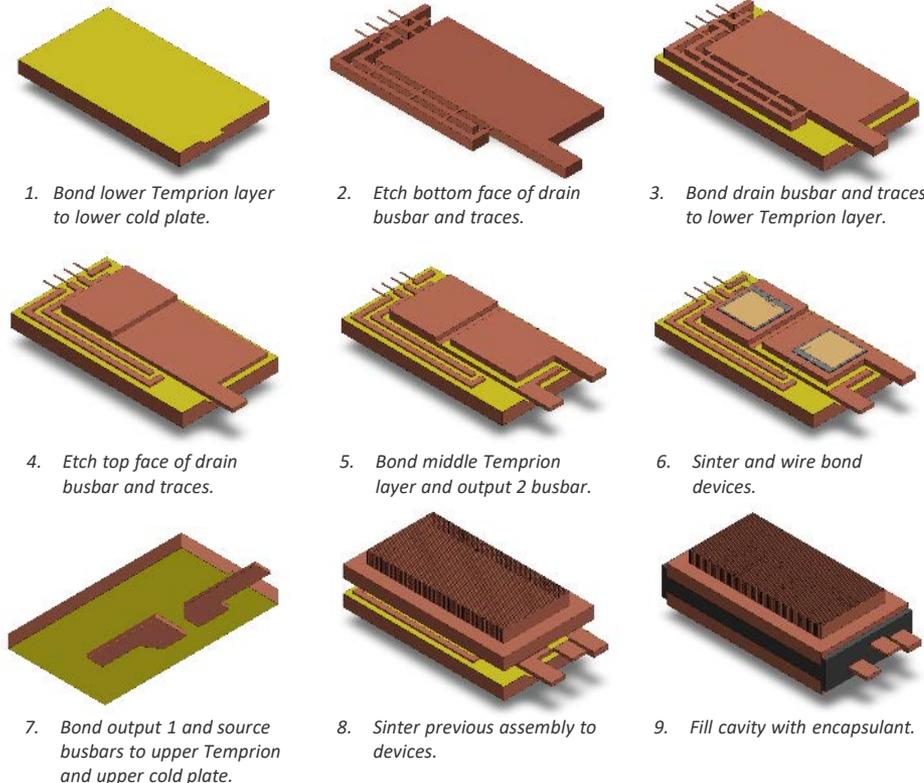
Power cycling test setup

# Advanced Power Electronics Packaging Concepts

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# Advanced Packaging Incorporating ODBC

- Simplified packaging process has been envisioned with ODBC substrates in a double-side-cooled module.



# Advanced Packaging Incorporating ODBC

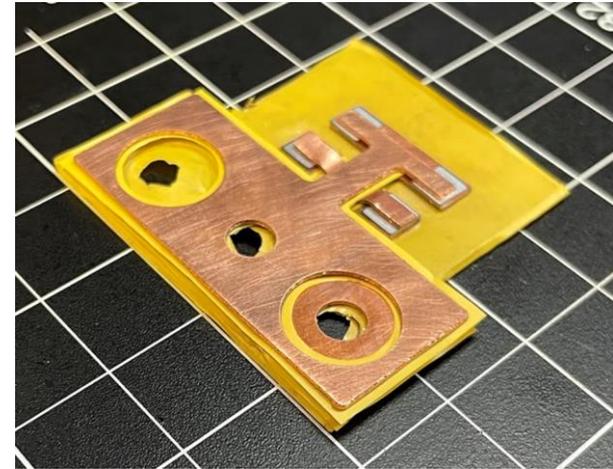
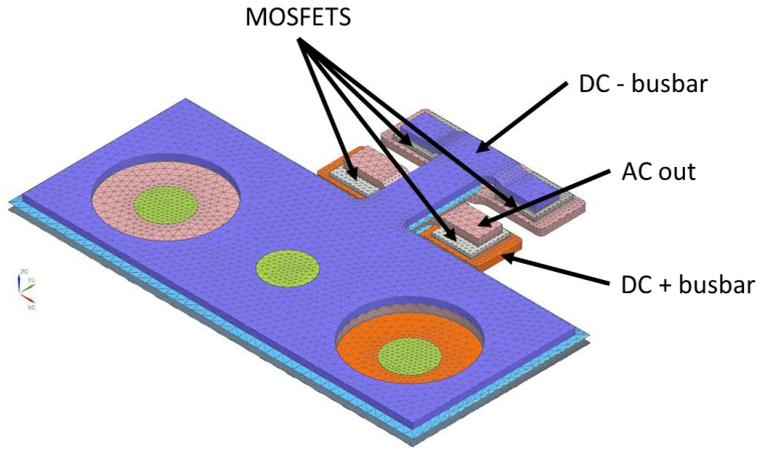
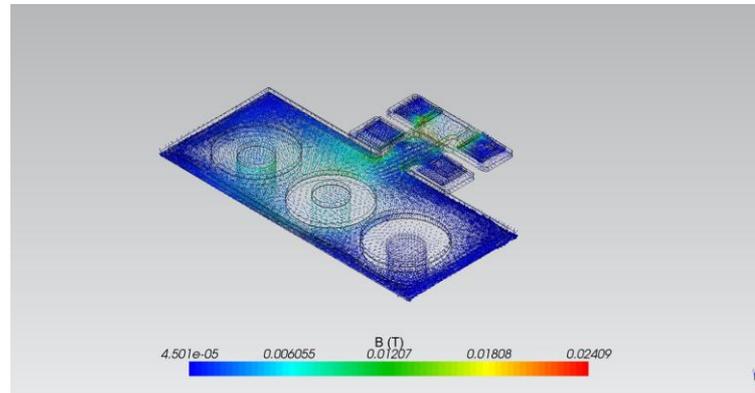
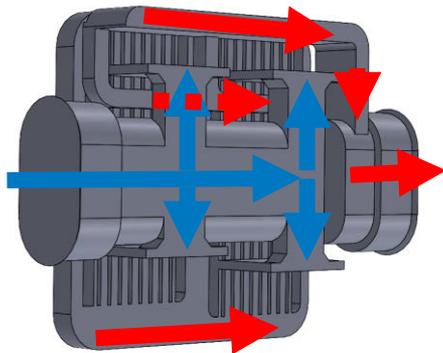


Photo credit: Joshua Major



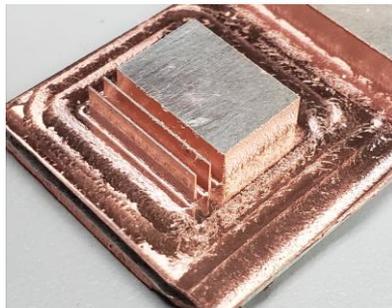
# Intelligent Power Module Development

We have fabricated a proof-of-concept half-bridge SiC MOSFET prototype capable of working at 650V and 236A continuous current. We have used bare SiC dies obtained from ROHM.



Coolant manifold

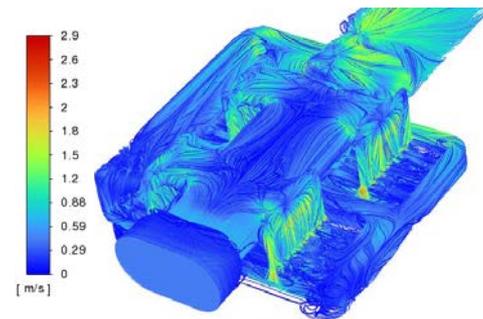
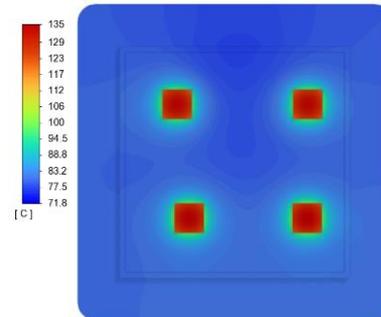
In-house heatsink design



In-house 3D printed casing

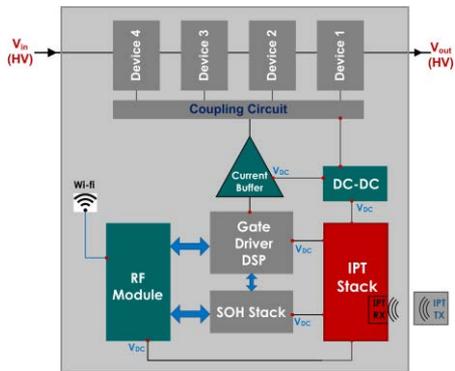


Optimized device placement

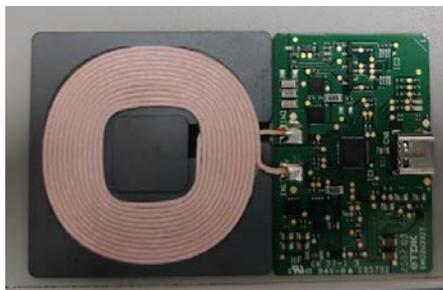


CFD-computed velocity streamlines

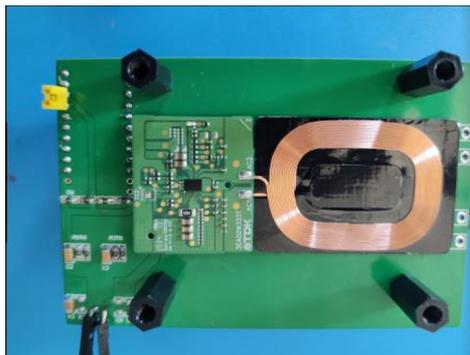
# Intelligent Power Module Development (Cont.)



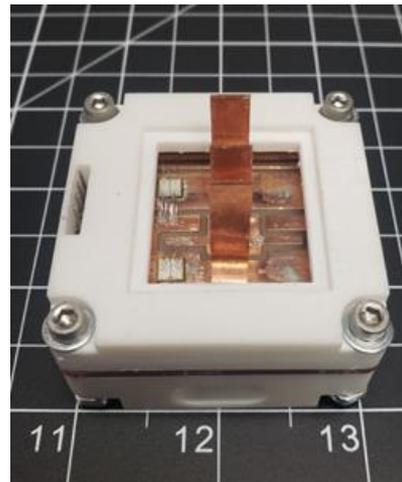
*The module has been tested for basic device characteristics, PWM over wi-fi and WPT power architecture.*



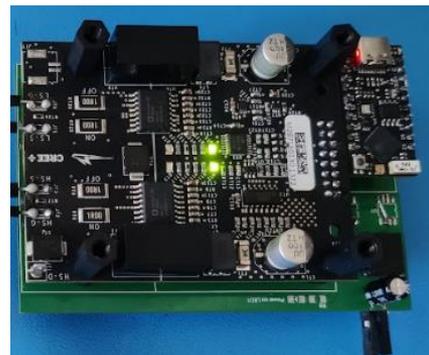
WPT transmitter module



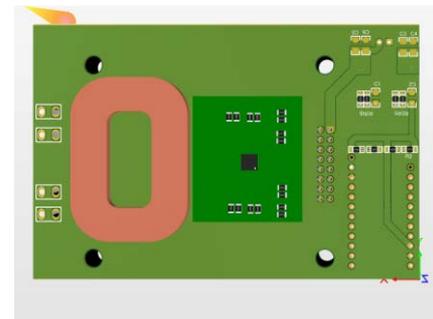
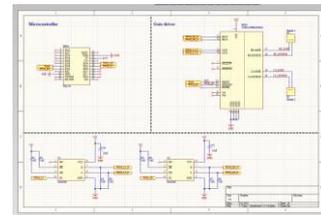
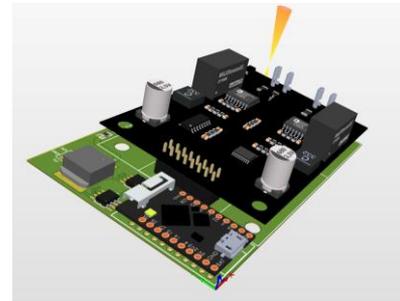
In-house designed motherboard and WPT module



Completed power module



Working prototype



Board layout and schematic

# Thermal Management of Electric Motors and Integrated Electric (Traction) Drive Systems

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# Electric Motor Thermal Management – Research Pathway

- Understand and evaluate material and interface properties as a function of temperature.
- Develop and evaluate advanced fluid-based cooling strategies.
- Use modeling to guide advanced motor design and development.

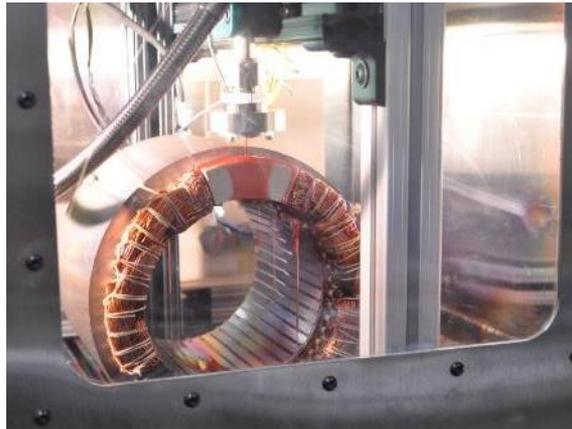
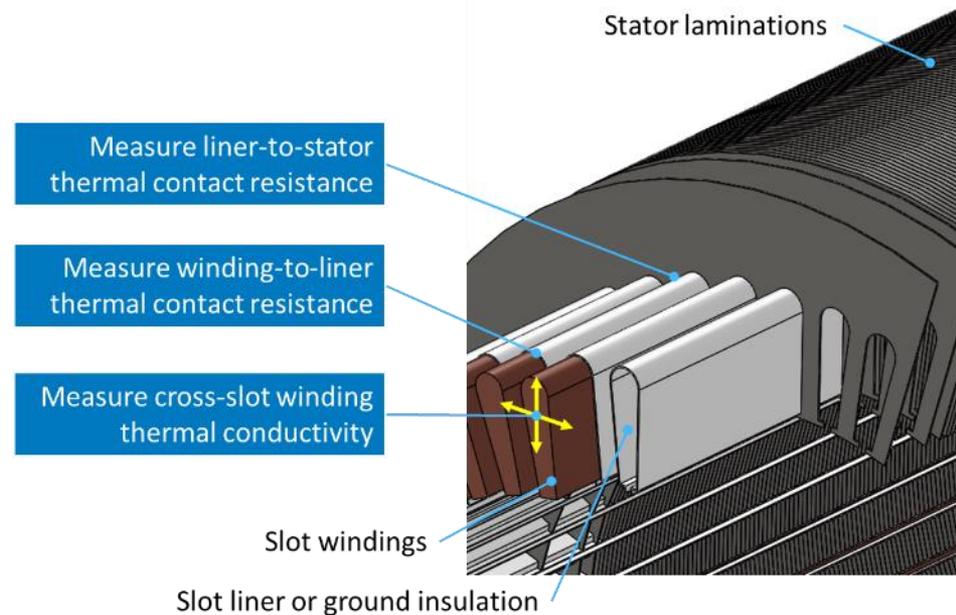
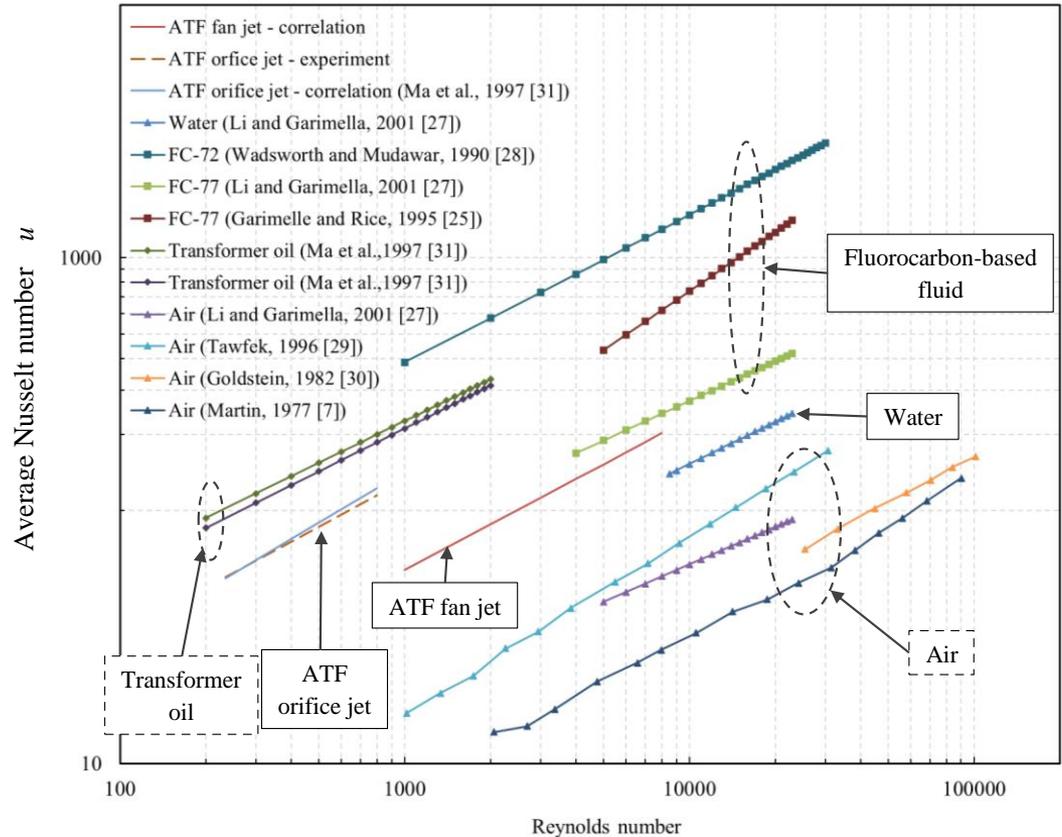
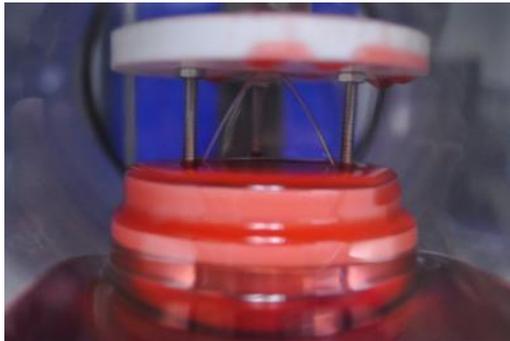
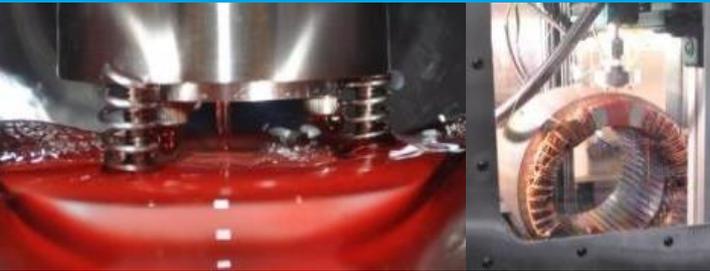


Photo credit: Bidzina Kekelia, NREL

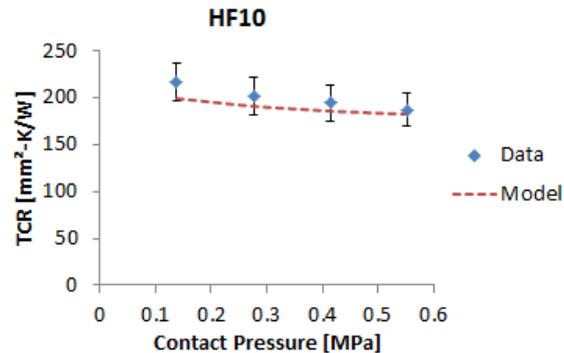
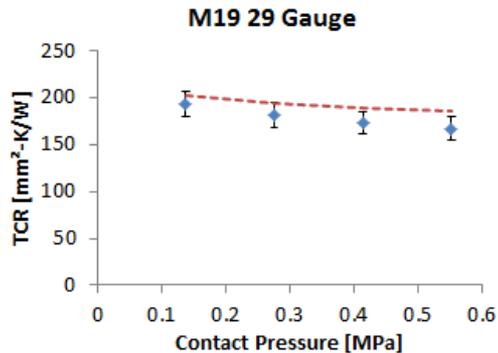
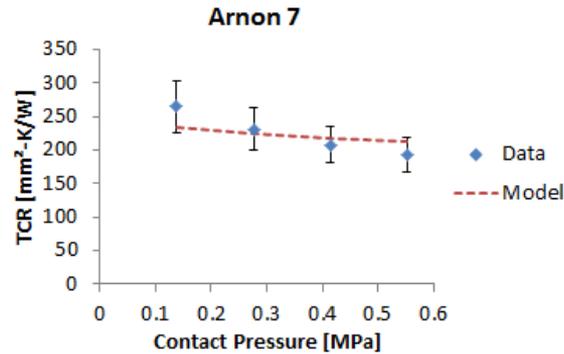
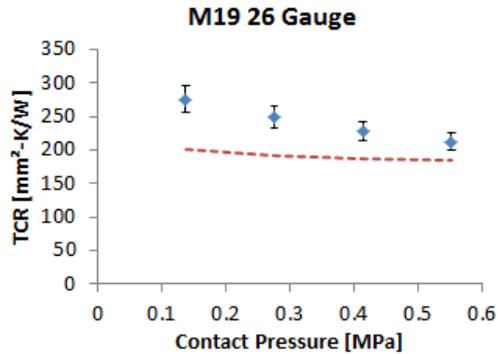


# Automatic Transmission Fluid (ATF) Jet Impingement

Direct impingement cooling for motor windings



# Motor Lamination Thermal Contact Resistance



- Validated model with experimental data using multiple materials.

- $$R_{air} = \delta / k_{air}$$
$$\delta = 1.53 \sigma_{RMS} (P/H)^{-0.097}$$
$$R_C = (\delta + t_{C5}) / k_{air}$$

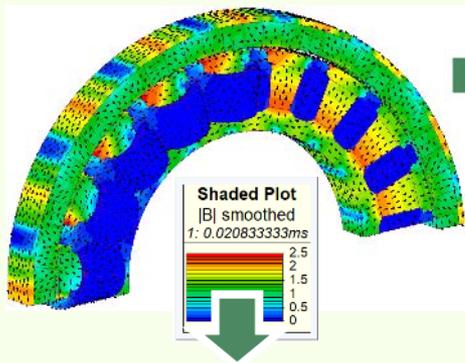
TCR: thermal contact resistance

# Electric Motor Modeling and Design

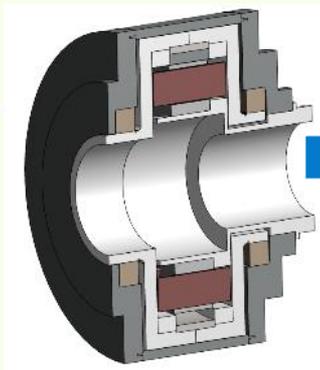
Electromagnetic, mechanical, and thermal design

## Oak Ridge National Laboratory (ORNL)

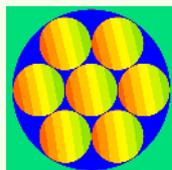
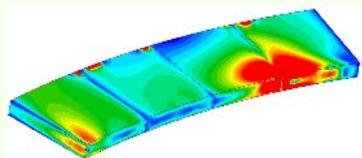
Electromagnetic design



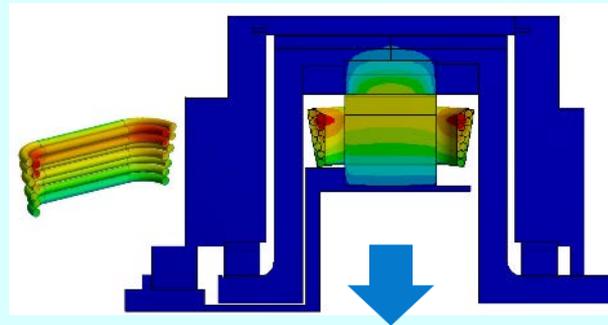
Mechanical assembly design



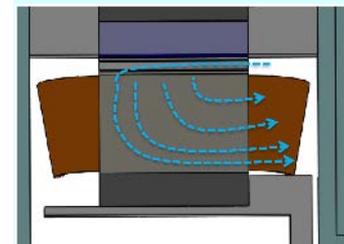
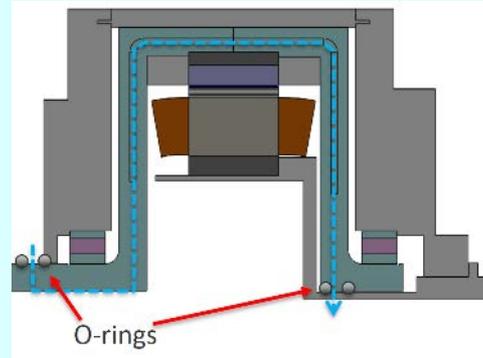
Loss evaluation



## NREL and Georgia Tech Thermal modeling



Cooling design

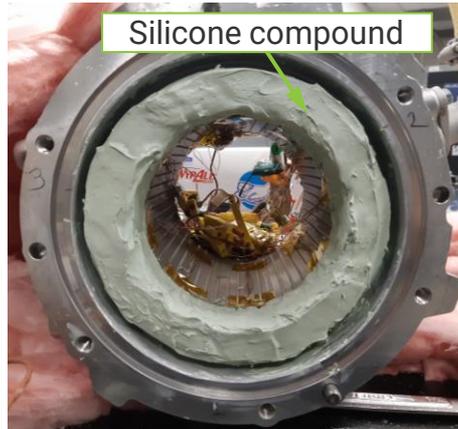
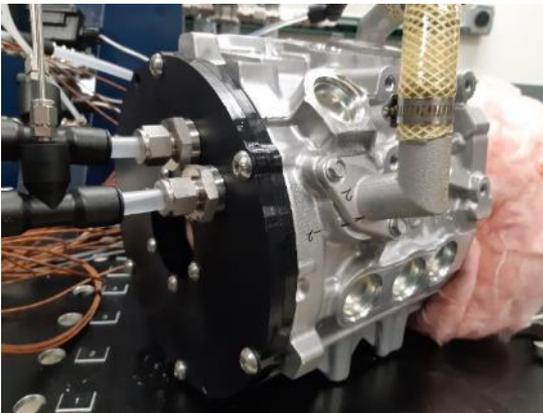
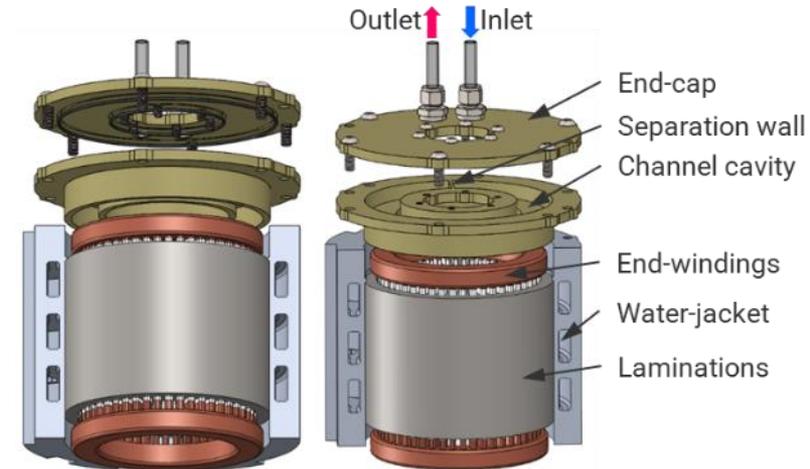


Slot heat exchanger

# Experimental Validation of Motor Cooling Concept

- Advanced thermal management designs are critical to enable increased motor power density to meet DOE targets (50 kW/L).
- Collaboration between Georgia Tech and NREL.
- Cooling technology demonstrated a 30%–45% decrease in motor end-winding temperatures relative to the baseline commercial electric vehicle motor.

Section view of proposed motor end-winding cooling concept with WEG (50%–50% mixture by volume).



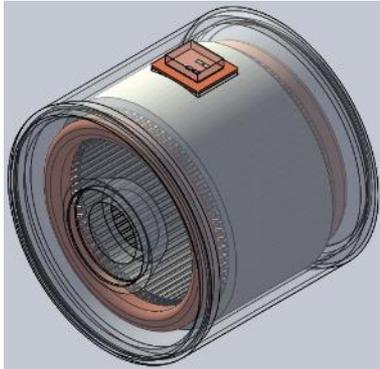
Assembled motor end-winding cooler at NREL (Photo credit: Sebastien Sequeira, Georgia Tech and NREL).

# Integrated Traction Drive System

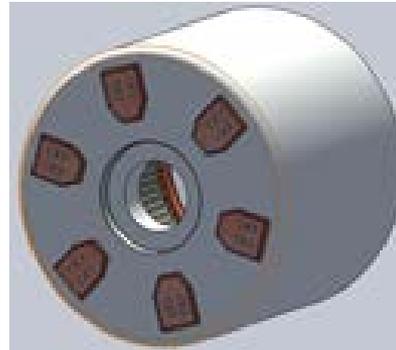
Different integration techniques



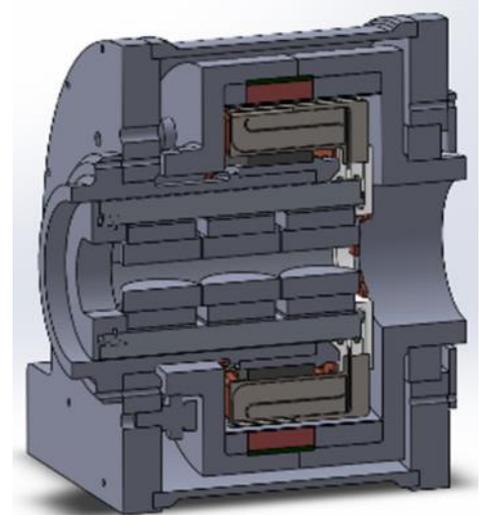
Separate enclosures



Radial integration



Axial integration

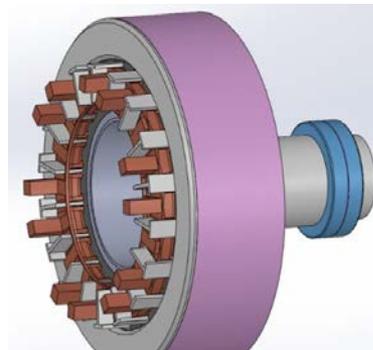


Inside motor

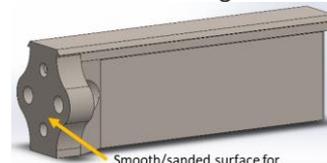
# Integrated Traction Drive Thermal Management

## ORNL and NREL integrated drive:

- Designed cooling system components to accommodate change in the drive design-shift to cantilever suspension of the outer rotor.
- First samples of in-slot heat exchangers have been 3D-printed from alumina ( $\text{Al}_2\text{O}_3$ ). Working with the manufacturer on optimal fit in stator laminations.
- Coolant distribution manifold redesign is underway. Manufacturing options are being evaluated (3D printing versus machining).
- With new power module/inverter assembly being finalized by ORNL, work on inverter's cylindrical housing has been renewed. Working on redesign of the internal channels and coolant inlet/outlet and flow return endcaps (see following slide).



Cantilever suspension of outer rotor of ORNL's integrated drive.

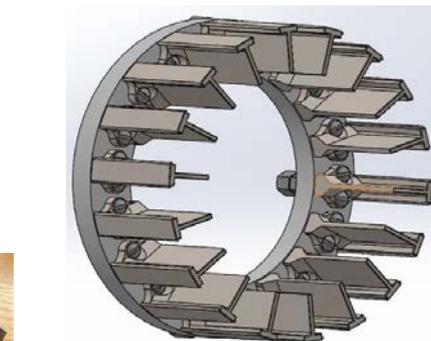
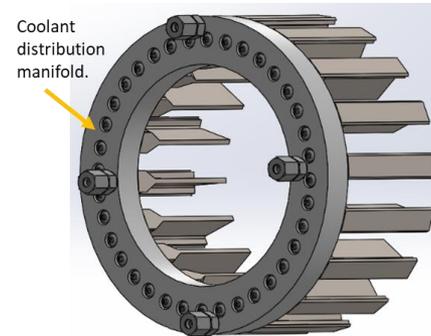


Smooth/sanded surface for inlet and outlet face seals.



T-shape in-slot heat exchanger.

Photo Credit: Bidzina Kekelia, NREL

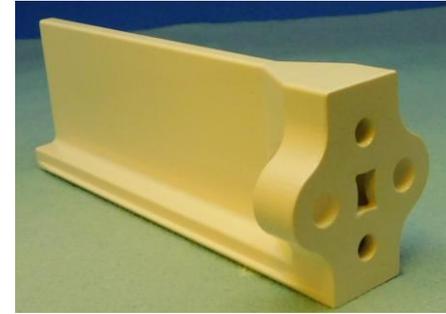


Stator cooling assembly with 18 T-shape in-slot heat exchangers attached to coolant distribution manifold.

# Integrated Traction Drive Thermal Management – Future Work

## Next Steps:

- Finalize design, manufacture, and leak-test coolant distribution manifold.
- Experimentally evaluate T-shape in-slot heat exchanger 3D-printed from  $Al_2O_3$ .
- Finalize cylindrical inverter housing redesign and perform thermal modeling.



T-shape in-slot heat exchanger 3D printed from ceramics.



Cylindrical inverter housing for 6-phase inverter.

# More Information

## Acknowledgments:

- Electric Drive Technologies Program, Vehicle Technologies Office
- Advanced Manufacturing Office
- ARPA-E
- U.S. Department of Energy
- NREL

## For more information, contact:

**CIMS APEEM Group Manager**

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Phone: 303-275-4062

## Industry and Research Partners and Collaborators

|   |  |
|---|--|
| Industry original equipment manufacturers | Ford, GM, Stellantis, John Deere, Toyota, Caterpillar, Cummins, Daimler  |
| Suppliers/other industry                  | 3M, NBETech, Curamik, DuPont, General Electric (Global Research Center, GE Aviation), Semikron, Kyocera, Sapa, Delphi, BorgWarner, ADA Technologies, Heraeus, Henkel, Wolverine Tube Inc., Wolfspeed, Indiana IC, Momentive, Kulicke & Soffa, UQM Technologies, nGimat LLC, Carbice, Synteris, Packet Digital, Raytheon, Eaton   |
| Agencies (non-DOE)                        | DARPA, U.S. Army   |
| National/government laboratories          | Oak Ridge National Laboratory, Ames Laboratory, Argonne National Laboratory, Sandia National Laboratories, Lawrence Livermore National Laboratory, U.S. Army Research Laboratory   |
| Universities                              | Virginia Tech, University of Colorado Boulder, University of Wisconsin, Carnegie Mellon University, Texas A&M University, North Carolina State University, Ohio State University, Florida State University, Georgia Tech, University of Missouri Kansas City, North Dakota State University, University of Arkansas, University of Maryland, Stanford University, Marquette University, University of Tennessee Knoxville, Oregon State University, University of Florida, University of Missouri Columbia, University of California Merced, SUNY Poly |

# Thank You

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